FORM NLRB-502 (RC) (2-18)

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD RC PETITION

DO NOT WRIT	TE IN THIS SPACE	
Case No.	Date Filed 1/7/2022	
19-RC-288594	1///2022	

INSTRUCTIONS: Unless e-Filed using the Agency's website, www.nlrb.gov/, submit an original of this Petition to an NLRB office in the Region in which the employer concerned is located. The petition must be accompanied by both a showing of interest (see 6b below) and a certificate of service showing service on the employer and all other parties named in the petition of: (1) the petition; (2) Statement of Position form (Form NLRB-505); and (3) Description of Representation Case Procedures (Form NLRB 4812). The showing of interest should only be filed with the NLRB and should not be served on the employer or any other party. 1. PURPOSE OF THIS PETITION: RC-CERTIFICATION OF REPRESENTATIVE - A substantial number of employees wish to be represented for purposes of collective bargaining by Petitioner and Petitioner desires to be certified as representative of the employees. The Petitioner alleges that the following circumstances exist and requests that the National Labor Relations Board proceed under its proper authority pursuant to Section 9 of the National Labor Relations Act. 2a. Name of Employer: 2b. Address(es) of Establishment(s) involved (Street and number, City, State, ZIP code): Starbucks Corporation 2830 Willamette St., Eugene OR 97405 3a. Employer Representative - Name and Title: 3b. Address (if same as 2b - state same): Kevin Johnson, President and CEO 2401 Utah Avenue South, Suite 800, Seattle, WA 98134 3c. Tel. No. 3d. Cell No. 3f F-Mail Address 3e. Fax No. 206-318-2212 kevin.johnson@starbucks.com 4a. Type of Establishment (Factory, mine, wholesaler, etc.) 4b. Principal Product or Service 5a. City and State where unit is located: Eugene, Oregon Coffee shop Food and beverage 5b. Description of Unit Involved: 6a. Number of Employees in Unit: Included: All full-time and regular part-time Baristas, Shift Supervisors, Asst. Store Managers 6b. Do a substantial number (30% or more) of the employees in the unit wish to be represented by the Peti ioner? ☒ Yes Store managers, office clericals, guards, and supervisors as defined by the Act 7a. Request for recognition as Bargaining Representative was made on (Date) and Employer declined recognition on or about (Date) (If no reply received, so state). ☐ 7b. Petitioner is currently recognized as Bargaining Representative and desires certification under the Act. 8a. Name of Recognized or Certified Bargaining Agent (If none, so state) None 8d. Cell No. 8c. Tel. No. 8e. Fax No. 8f. E-Mail Address 8g. Affiliation, if any: 8h. Date of Recognition or Certification 8i. Expiration Date of Current or Most Recent Contract, if any (Month, Day, Year) 9. Is there now a strike or picketing at the Employer's establishment(s) involved? N_0 If so, approximately how many employees are participating? (Name of Labor Organization) , has picketed the Employer since (Month, Day, Year) 10. Organizations or individuals other than Petitioner and those named in items 8 and 9, which have claimed recognition as representatives and other organizations and individuals known to have a representative interest in any employees in the unit described in item 5b above. (If none, so state) None 10a. Name 10b. Address 10c. Tel. No. 10d. Cell No. 10e. Fax No. 10f. E-Mail Address 11. Election Details: If the NLRB conducts and election in this matter, state your position with respect to any such election: 11a. Election Type: Manual X Mail Mixed Manual/Mail 11b. Election Date(s): 11c. Election Time(s): 11d. Election Location(s): N/AN/A 12b. Address (street and number, city, State and ZIP code): 12a. Full Name of Petitioner (including local name and number). 22 South 22nd Street, Philadelphia, PA 19103 Workers United 12c. Full name of national or international labor organiza ion of which Petitioner is an affiliate or constituent (if none, so state): Service Employees International Union 12d. Tel. No. 12e. Cell No. 12f Fax No 12g. E-Mail Address 646-448-6414 215-575-9065 rminter@pjbwu.org 13. Representative of the Petitioner who will accept service of all papers for purposes of the representation proceeding. 13a. Name and Title: 13b. Address (street and number, city, State and ZIP code): Dmitri Iglitzin, Attorney Barnard Iglitzin & Lavitt, 18 W. Mercer Street, Ste. 400, Seattle, WA 98119 13c. Tel. No. 13d. Cell No. 13e. Fax No. 13f. E-Mail Address 206-257-6003 206-378-4132 Iglitzin@workerlaw.com I declare that I have read the above petition and that the statements are true to the best of my knowledge and belief. Name (Print) Signature Date Dmitri Iglitzin 1-6-2022 Attorney



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

Agency Website: www.nlrb.gov Telephone: (503)326-3085 Fax: (503)326-5387



Download NLRB Mobile App

January 7, 2022

URGENT

kevin.johnson@starbucks.com Kevin Johnson, President and CEO Starbucks Corporation 2401 Utah Avenue S, Suite 800 Seattle, WA 98134-1435

SUBREGION 36

Green-Wyatt Federal Building

Portland, OR 97204-2170

1220 SW 3rd Avenue, Suite 605

Re: Starbucks Corporation Case 19-RC-288594

Dear Mr. Johnson:

Enclosed is a copy of a petition that Workers United filed with the National Labor Relations Board (NLRB) seeking to represent certain of your employees. After a petition is filed, the employer is required to promptly take certain actions so please read this letter carefully to make sure you are aware of the employer's obligations. This letter tells you how to contact the Board agent who will be handling this matter, about the requirement to post and distribute the Notice of Petition for Election, the requirement to complete and serve a Statement of Position Form, the Petitioner's requirement to complete and serve a Responsive Statement of Position Form, a scheduled hearing in this matter, other information needed including a voter list, your right to be represented, and NLRB procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This petition will be investigated by Field Examiner Emily B. Wiant whose telephone number is (503)326-3185. The Board agent will contact you shortly to discuss processing the petition. If you have any questions, please do not hesitate to call the Board agent. The Board agent may also contact you and the other party or parties to schedule a conference meeting or telephonic or video conference for some time before the close of business the day following receipt of the final Responsive Statement(s) of Position. This will give the parties sufficient time to determine if any issues can be resolved prior to hearing or if a hearing is necessary. If appropriate, the NLRB attempts to schedule an election either by agreement of the parties or by holding a hearing and then directing an election.

Required Posting and Distribution of Notice: You must post the enclosed Notice of Petition for Election by Friday, January 14, 2022 in conspicuous places, including all places where notices to employees are customarily posted. The Notice of Petition for Election must be posted so all pages are simultaneously visible. If you customarily communicate electronically with employees in the petitioned-for unit, you must also distribute the notice electronically to them. You must maintain the posting until the petition is dismissed or withdrawn or this notice is replaced by the Notice of Election. Posting and distribution of the Notice of Petition for Election will inform the employees whose representation is at issue and the employer of their rights and obligations under the National Labor Relations Act in the representation context. Failure to post or distribute the notice may be grounds for setting aside an election if proper and timely objections are filed.

Required Statement of Position: In accordance with Section 102.63(b) of the Board's Rules, the employer is required to complete the enclosed Statement of Position form (including the attached Commerce Questionnaire), have it signed by an authorized representative, and file a completed copy (with all required attachments) with this office and serve it on all parties named in the petition such that it is received by them by noon Pacific Time on January 20, 2022. This form solicits information that will facilitate entry into election agreements or streamline the pre-election hearing if the parties are unable to enter into an election agreement. This form must be e-Filed, but unlike other e-Filed documents, will not be timely if filed on the due date but after noon January 20, 2022. If you have questions about this form or would like assistance in filling out this form, please contact the Board agent named above.

List(s) of Employees: The employer's Statement of Position must include a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit as of the payroll period preceding the filing of the petition who remain employed at the time of filing. If the employer contends that the proposed unit is inappropriate, the employer must separately list the full names, work locations, shifts and job classifications of all individuals that it contends must be added to the proposed unit to make it an appropriate unit. The employer must also indicate those individuals, if any, whom it believes must be excluded from the proposed unit to make it an appropriate unit. These lists must be alphabetized (overall or by department). Unless the employer certifies that it does not possess the capacity to produce the lists in the required form, the lists must be in a table in a Microsoft Word file (.doc or .docx) or a file that is compatible with Microsoft Word, the first column of the table must begin with each employee's last name, and the font size of the list must be the equivalent of Times New Roman 10 or larger. That font does not need to be used but the font must be that size or larger. A sample, optional form for the list is provided on the NLRB website at www.nlrb.gov/sites/default/files/attachments/basic-page/node-4559/Optional Forms for Voter List.docx

Failure to Supply Information: Failure to supply the information requested by this form may preclude you from litigating issues under Section 102.66(d) of the Board's Rules and Regulations. Section 102.66(d) provides as follows:

A party shall be precluded from raising any issue, presenting any evidence relating to any issue, cross-examining any witness concerning any issue, and presenting argument concerning any issue that the party failed to raise in its timely Statement of Position or to place in dispute in response to another party's Statement of Position or response, except that no party shall be precluded from contesting or presenting evidence relevant to the Board's statutory jurisdiction to process the petition. Nor shall any party be precluded, on the grounds that a voter's eligibility or inclusion was not contested at the pre-election hearing, from challenging the eligibility of any voter during the election. If a party contends that the proposed unit is not appropriate in its Statement of Position but fails to specify the classifications, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit, the party shall also be precluded from raising any issue as to the appropriateness of the unit, presenting any evidence relating to the appropriateness of the unit, cross-examining any witness concerning the appropriateness of the unit, and presenting argument concerning the appropriateness of the unit. If the employer fails to timely furnish the lists of employees described in §§ 102.63(b)(1)(iii), (b)(2)(iii), or (b)(3)(iii), the employer shall be precluded from contesting the appropriateness of the proposed unit at any time and from contesting the eligibility or inclusion of any individuals at the preelection hearing, including by presenting evidence or argument, or by crossexamination of witnesses.

Responsive Statement of Position: In accordance with Section 102.63(b) of the Board's Rules, following timely filing and service of an employer's Statement of Position, the petitioner is required to complete the enclosed Responsive Statement of Position form, have it signed by an authorized representative, and file a completed copy with any necessary attachments, with this office and serve it on all parties named in the petition responding to the issues raised in the employer's Statement of Position, such that it is received no later than **noon Pacific Time** on **January 25, 2022.**

Notice of Hearing: Enclosed is a Notice of Representation Hearing to be conducted at 9:00 AM on Friday, January 28, 2022 by way of video hearing or teleconference (Zoom), if the parties do not voluntarily agree to an election. If a hearing is necessary, the hearing will run on consecutive days until concluded unless the regional director concludes that extraordinary circumstances warrant otherwise. Before the hearing begins, the NLRB will continue to explore potential areas of agreement with the parties in order to reach an election agreement and to eliminate or limit the costs associated with formal hearings.

Upon request of a party showing good cause, the regional director may postpone the hearing. A party desiring a postponement should make the request to the regional director in writing, set forth in detail the grounds for the request, and include the positions of the other parties regarding the postponement. E-Filing the request is required. A copy of the request must be served simultaneously on all the other parties, and that fact must be noted in the request.

<u>Other Information Needed Now</u>: Please submit to this office, as soon as possible, the following information needed to handle this matter:

- (a) A copy of any existing or recently expired collective-bargaining agreements, and any amendments or extensions, or any recognition agreements covering any of your employees in the unit involved in the petition (the petitioned-for unit);
- (b) The name and contact information for any other labor organization (union) claiming to represent any of the employees in the petitioned-for unit;
- (c) If potential voters will need notices or ballots translated into a language other than English, the names of those languages and dialects, if any.
- (d) If you desire a formal check of the showing of interest, you must provide an alphabetized payroll list of employees in the petitioned-for unit, with their job classifications, for the payroll period immediately before the date of this petition. Such a payroll list should be submitted as early as possible prior to the hearing. Ordinarily a formal check of the showing of interest is not performed using the employee list submitted as part of the Statement of Position.

<u>Voter List</u>: If an election is held in this matter, the employer must transmit to this office and to the other parties to the election, an alphabetized list of the full names, work locations, shifts, job classifications, and contact information (including home addresses, available personal email addresses, and available home and personal cellular telephone numbers) of eligible voters. Usually, the list must be furnished within 2 business days of the issuance of the Decision and Direction of Election or approval of an election agreement. I am advising you of this requirement now, so that you will have ample time to prepare this list. The list must be electronically filed with the Region and served electronically on the other parties. To guard against potential abuse, this list may not be used for purposes other than the representation proceeding, NLRB proceedings arising from it or other related matters.

Right to Representation: You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing Form NLRB-4701, Notice of Appearance. This form is available on our website, www.nlrb.gov, or at the Regional office upon your request.

If someone contacts you about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the NLRB. Their knowledge regarding this matter was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

Procedures: Pursuant to Section 102.5 of the Board's Rules and Regulations, parties must submit all documentary evidence, including statements of position, exhibits, sworn statements, and/or other evidence, by electronically submitting (E-Filing) them through the Agency's web site (www.nlrb.gov). You must e-file all documents electronically or provide a written statement explaining why electronic submission is not possible or feasible. Failure to comply with Section 102.5 will result in rejection of your submission. The Region will make its determinations solely based on the documents and evidence properly submitted. All evidence submitted electronically should be in the form in which it is normally used and maintained in the course of business (i.e., native format). Where evidence submitted electronically is not in native format, it should be submitted in a manner that retains the essential functionality of the native format (i.e., in a machine-readable and searchable electronic format). If you have questions about the submission of evidence or expect to deliver a large quantity of electronic records, please promptly contact the Board agent investigating the petition.

Information about the NLRB and our customer service standards is available on our website, www.nlrb.gov, or from an NLRB office upon your request. We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

RONALD K. HOOKS Regional Director

By:

JESSICA DIETZ Officer in Charge

Enclosures

- 1. Petition
- 2. Notice of Petition for Election (Form 5492)
- 3. Notice of Representation Hearing
- 4. Description of Procedures in Certification and Decertification Cases (Form 4812)
- 5. Statement of Position form and Commerce Questionnaire (Form 505)
- 6. Responsive Statement of Position (Form 506)

cc: Starbucks Corporation 2830 Willamette Street Eugene, OR 97405



National Labor Relations Board



NOTICE OF PETITION FOR ELECTION

This notice is to inform employees that Workers United has filed a petition with the National Labor Relations Board (NLRB), a Federal agency, in Case 19-RC-288594 seeking an election to become certified as the representative of the employees of Starbucks Corporation in the unit set forth below:

Included: All full-time and regular part-time Baristas, Shift Supervisors, Asst. Store Managers.

Excluded: Store managers, office clericals, guards, and supervisors as defined by the Act.

This notice also provides you with information about your basic rights under the National Labor Relations Act, the processing of the petition, and rules to keep NLRB elections fair and honest.

YOU HAVE THE RIGHT under Federal Law

- To self-organization
- To form, join, or assist labor organizations
- To bargain collectively through representatives of your own choosing
- To act together for the purposes of collective bargaining or other mutual aid or protection
- To refuse to do any or all of these things unless the union and employer, in a state
 where such agreements are permitted, enter into a lawful union-security agreement
 requiring employees to pay periodic dues and initiation fees. Nonmembers who inform
 the union that they object to the use of their payments for nonrepresentational
 purposes may be required to pay only their share of the union's costs of
 representational activities (such as collective bargaining, contract administration, and
 grievance adjustments).

PROCESSING THIS PETITION

Elections do not necessarily occur in all cases after a petition is filed. NO FINAL DECISIONS HAVE BEEN MADE YET regarding the appropriateness of the proposed unit or whether an election will be held in this matter. If appropriate, the NLRB will first see if the parties will enter into an election agreement that specifies the method, date, time, and location of an election and the unit of employees eligible to vote. If the parties do not enter into an election agreement, usually a hearing is held to receive evidence on the appropriateness of the unit and other issues in dispute. After a hearing, an election may be directed by the NLRB, if appropriate.

IF AN ELECTION IS HELD, it will be conducted by the NLRB by secret ballot and Notices of Election will be posted before the election giving complete details for voting.

ELECTION RULES

The NLRB applies rules that are intended to keep its elections fair and honest and that result in a free choice. If agents of any party act in such a way as to interfere with your right to a free election, the election can be set aside by the NLRB. Where appropriate the NLRB provides other remedies, such as reinstatement for employees fired for exercising their rights, including backpay from the party responsible for their discharge.

The following are examples of conduct that interfere with employees' rights and may result in setting aside the election:

- Threatening loss of jobs or benefits by an employer or a union
- Promising or granting promotions, pay raises, or other benefits, to influence an employee's vote by a party capable of carrying out such promises
- An employer firing employees to discourage or encourage union activity or a union causing them to be fired to encourage union activity
- Making campaign speeches to assembled groups of employees on company time, where attendance is mandatory, within the 24-hour period before the polls for the election first open or, if the election is conducted by mail, from the time and date the ballots are scheduled to be sent out by the Region until the time and date set for their return
- Incitement by either an employer or a union of racial or religious prejudice by inflammatory appeals
- Threatening physical force or violence to employees by a union or an employer to influence their votes

Please be assured that IF AN ELECTION IS HELD, every effort will be made to protect your right to a free choice under the law. Improper conduct will not be permitted. All parties are expected to cooperate fully with the NLRB in maintaining basic principles of a fair election as required by law. The NLRB as an agency of the United States Government does not endorse any choice in the election.

For additional information about the processing of petitions, go to <u>www.nlrb.gov</u> or contact the NLRB at (503)326-3085.

THIS IS AN OFFICIAL GOVERNMENT NOTICE AND MUST NOT BE DEFACED BY ANYONE. IT MUST REMAIN POSTED WITH ALL PAGES SIMULTANEOUSLY VISIBLE UNTIL REPLACED BY THE NOTICE OF ELECTION OR THE PETITION IS DISMISSED OR WITHDRAWN.







UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 19



ST	A	R	2	R			ľ	K	S	C	N	IR	P	C	1	₹,	4	T	T	(1	J
$\mathbf{O} \perp \mathbf{I}$	▄,	u b	v		•	•	/ J		v	v.	、 ,	4 6		•	, ,	. •	_			•	, ,	₹.

Employer

and

WORKERS UNITED

Petitioner

Case 19-RC-288594

NOTICE OF REPRESENTATION HEARING

The Petitioner filed the attached petition pursuant to Section 9(c) of the National Labor Relations Act. It appears that a question affecting commerce exists as to whether the employees in the unit described in the petition wish to be represented by a collective-bargaining representative as defined in Section 9(a) of the Act.

YOU ARE HEREBY NOTIFIED that, pursuant to Sections 3(b) and 9(c) of the Act, at 9:00 AM on **Friday**, **January 28**, **2022** and on consecutive days thereafter until concluded, by way of video hearing or teleconference (Zoom), a hearing will be conducted before a hearing officer of the National Labor Relations Board. At the hearing, the parties will have the right to appear in person or otherwise, and give testimony.

YOU ARE FURTHER NOTIFIED that, pursuant to Section 102.63(b) of the Board's Rules and Regulations, Starbucks Corporation must complete the Statement of Position and file it and all attachments with the Regional Director and serve it on the parties listed on the petition such that is received by them by no later than **noon** Pacific time on January 20, 2022. Following timely filing and service of a Statement of Position by Starbucks Corporation, the Petitioner must complete its Responsive Statement of Position(s) responding to the issues raised in the Employer's and/or Union's Statement of Position and file them and all attachments with the Regional Director and serve them on the parties named in the petition such they are received by them no later than **noon** Pacific on January 25, 2022.

Pursuant to Section 102.5 of the Board's Rules and Regulations, all documents filed in cases before the Agency must be filed by electronically submitting (E-Filing) through the Agency's website (www.nlrb.gov), unless the party filing the document does not have access to the means for filing electronically or filing electronically would impose an undue burden. Documents filed by means other than E-Filing must be accompanied by a statement explaining why the filing party does not have access to the means for filing electronically or filing electronically would impose an undue burden. Detailed instructions for using the NLRB's E-Filing system can be found in the E-Filing System User Guide

The Statement of Position and Responsive Statement of Position must be E-Filed but, unlike other E-Filed documents, must be filed by **noon** Pacific on the due date in order to be timely. If an election agreement is signed by all parties and returned to the Regional Office before the due date of the Statement of Position, the Statement of Position and Responsive Statement of Position are not required to be filed. If an election agreement is signed by all parties and returned to the Regional office after the due date of the Statement of Position but before the due date of the Responsive Statement of Position, the Responsive Statement of Position is not required to be filed.

Dated: January 7, 2022

RONALD K. HOOKS Regional Director

By:

Jessica Dietz, Officer in Charge NLRB, Subregion 36 Green-Wyatt Federal Building 1220 SW 3rd Avenue, Suite 605 Portland, OR 97204

UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD

STARBUCKS CORPORATION Employer and WORKERS UNITED Petitioner	Case 19-RC-288594
Hearing dated January 7, 2022, I	tition dated January 7, 2022, Notice of Representation Description of Procedures in Certification and 812), Notice of Petition for Election, and Statement of
	onal Labor Relations Board, being duly sworn, say that or ocuments by electronic mail and regular mail upon the the following addresses:
Kevin Johnson, President and CEO Starbucks Corporation 2401 Utah Ave S Ste 800 Seattle, WA 98134-1435 kevin.johnson@starbucks.com	Starbucks Corporation 2830 Willamette Street Eugene, OR 97405
Richard A. Minter, Organizing Director Workers United 22 S 22nd St Philadelphia, PA 19103-3005 rminter@pjbwu.org Fax: (215)575-9065	Dmitri Iglitzin, Attorney Barnard, Iglitzin & Lavitt, LLP 18 W Mercer St Ste 400 Seattle, WA 98119-3971 iglitzin@workerlaw.com Fax: (206)257-6038
January 7, 2022	LEILA ROBLES, Designated Agent of NLRB
Date	Name /s/ LEILA ROBLES Signature

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD

DESCRIPTION OF REPRESENTATION CASE PROCEDURES IN CERTIFICATION AND DECERTIFICATION CASES

The National Labor Relations Act grants employees the right to bargain collectively through representatives of their own choosing and to refrain from such activity. A party may file an RC, RD or RM petition with the National Labor Relations Board (NLRB) to conduct a secret ballot election to determine whether a representative will represent, or continue to represent, a unit of employees. An RC petition is generally filed by a union that desires to be certified as the bargaining representative. An RD petition is filed by employees who seek to remove the currently recognized union as the bargaining representative. An RM petition is filed by an employer who seeks an election because one or more individuals or unions have sought recognition as the bargaining representative, or based on a reasonable belief supported by objective considerations that the currently recognized union has lost its majority status. This form generally describes representation case procedures in RC, RD and RM cases, also referred to as certification and decertification cases.

Right to be Represented – Any party to a case with the NLRB has the right to be represented by an attorney or other representative in any proceeding before the NLRB. A party wishing to have a representative appear on its behalf should have the representative complete a Notice of Appearance (Form NLRB-4701), and E-File it at www.nlrb.gov or forward it to the NLRB Regional Office handling the petition as soon as possible.

Filing and Service of Petition – A party filing an RC, RD or RM petition is required to serve a copy of its petition on the parties named in the petition along with this form and the Statement of Position form. The petitioner files the petition with the NLRB, together with (1) a certificate showing service of these documents on the other parties named in the petition, and (2) a showing of interest to support the petition. The showing of interest is not served on the other parties.

Notice of Hearing – After a petition in a certification or decertification case is filed with the NLRB, the NLRB reviews the petition, certificate of service, and the required showing of interest for sufficiency, assigns the petition a case number, and promptly sends letters to the parties notifying them of the Board agent who will be handling the case. In most cases, the letters include a Notice of Representation Hearing. Except in cases presenting unusually complex issues, this pre-election hearing is set for a date 14 business days (excluding weekends and federal holidays) from the date of service of the notice of hearing. Once the hearing begins, it will continue day to day until completed absent extraordinary circumstances. The Notice of Representation Hearing also sets the due date for filing and serving the Statement(s) of Position and the Responsive Statement of Position(s). Included with the Notice of Representation Hearing are the following: (1) copy of the petition, (2) this form, (3) Statement of Position for non-petitioning parties, (4) petitioner's Responsive Statement of Position, (5) Notice of Petition for Election, and (6) letter advising how to contact the Board agent who will be handling the case and discussing those documents.

Hearing Postponement: Requests to postpone the hearing are not routinely granted, but the regional director may postpone the hearing for good cause. A party wishing to request a postponement should make the request in writing and set forth in detail the grounds for the request. The request should include the positions of the other parties regarding the postponement. The request must be filed electronically ("E-Filed") on the Agency's website (www.nlrb.gov) by following the instructions on the website. A copy of the request must be served simultaneously on all the other parties, and that fact must be noted in the request.

Statement of Position Form and List(s) of Employees – The Statement of Position form solicits commerce and other information that will facilitate entry into election agreements or streamline the pre-election hearing if the parties are unable to enter into an election agreement. In an RC or RD case, as part of its Statement of Position form, the employer also provides a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit. If the employer contends that the proposed unit is not appropriate, the employer must separately list the same information for all individuals that the employer contends must be added to the proposed unit to make it an appropriate unit, and must further indicate those individuals, if any, whom it believes must be excluded from the proposed unit to make it an appropriate unit. These lists must be alphabetized (overall or by department). Unless the employer certifies that it does not possess the capacity to produce the lists in the required form, the lists must be in a table in a Microsoft Word file (.doc or .docx) or a file that is compatible with Microsoft Word, the first column of the table must begin with each employee's last name, and the font size of the list must be the equivalent of Times New Roman 10 or larger. That font does not need to be used but the font must be that size or larger. A sample, optional form for the list is provided on the NLRB website at www.nlrb.gov/sites/default/files/attachments/basic-page/node-4559/Optional Forms for Voter List.docx

Ordinarily the Statement of Position must be filed with the Regional Office and served on the other parties such that it is received by them by noon 8 business days from the issuance of the Notice of Hearing. The regional director may postpone the due date for filing and serving the Statement of Position for good cause. The Statement of Position form

must be E-Filed but, unlike other E-Filed documents, will not be timely if filed on the due date but after noon in the time zone of the Region where the petition is filed. Consequences for failing to satisfy the Statement of Position requirement are discussed on the following page under the heading "Preclusion." A request to postpone the hearing will not automatically be treated as a request for an extension of the Statement of Position due date. If a party wishes to request both a postponement of the hearing and a postponement of the Statement of Position due date, the request must make that clear and must specify the reasons that postponements of both are sought.

Responsive Statement of Position – Petitioner's Responsive Statement(s) of Position solicits a response to the Statement(s) of Position filed by the other parties and further facilitates entry into election agreements or streamlines the preelection hearing. A petitioner must file a Responsive Statement of Position in response to each party's Statement of Position addressing each issue in each Statement of Position(s), if desired. In the case of an RM petition, the employer-petitioner must also provide commerce information and file and serve a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit. Ordinarily, the Responsive Statement of Position must be electronically filed with the Regional Office and served on the other parties such that it is received by noon 3 business days prior to the hearing. The regional director may postpone the due date for filing and serving the Responsive Statement of Position for good cause. The Responsive Statement of Position form must be E-Filed but, unlike other E-Filed documents, will not be timely if filed on the due date but after noon in the time zone of the Region where the petition is filed. Consequences for failing to satisfy the Responsive Statement of Position requirement are discussed on the following page under the heading "Preclusion." A request to postpone the hearing will not automatically be treated as a request for an extension of the Responsive Statement of Position due date. If a party wishes to request both a postponement of the hearing and a Postponement of the Responsive Statement of Position due date, the request must make that clear and must specify the reasons that postponements of both are sought.

Posting and Distribution of Notice of Petition for Election – Within 5 business days after service of the notice of hearing, the employer must post the Notice of Petition for Election in conspicuous places, including all places where notices to employees are customarily posted, and must also distribute it electronically to the employees in the petitioned-for unit if the employer customarily communicates with these employees electronically. The employer must maintain the posting until the petition is dismissed or withdrawn, or the Notice of Petition for Election is replaced by the Notice of Election. The employer's failure properly to post or distribute the Notice of Petition for Election may be grounds for setting aside the election if proper and timely objections are filed.

Election Agreements – Elections can occur either by agreement of the parties or by direction of the regional director or the Board. Three types of agreements are available: (1) a Consent Election Agreement (Form NLRB-651); (2) a Stipulated Election Agreement (Form NLRB-652); and (3) a Full Consent Agreement (Form NLRB-5509). In the Consent Election Agreement and the Stipulated Election Agreement, the parties agree on an appropriate unit and the method, date, time, and place of a secret ballot election that will be conducted by an NLRB agent. In the Consent Agreement, the parties also agree that post-election matters (election objections or determinative challenged ballots) will be resolved with finality by the regional director; whereas in the Stipulated Election Agreement, the parties agree that they may request Board review of the regional director's post-election determinations. A Full Consent Agreement provides that the regional director will make final determinations regarding all pre-election and post-election issues.

Hearing Cancellation Based on Agreement of the Parties – The issuance of the Notice of Representation Hearing does not mean that the matter cannot be resolved by agreement of the parties. On the contrary, the NLRB encourages prompt voluntary adjustments and the Board agent assigned to the case will work with the parties to enter into an election agreement, so the parties can avoid the time and expense of participating in a hearing.

Hearing – A hearing will be held unless the parties enter into an election agreement approved by the regional director or the petition is dismissed or withdrawn.

Purpose of Hearing: The primary purpose of a pre-election hearing is to determine if a question of representation exists. A question of representation exists if a proper petition has been filed concerning a unit appropriate for the purpose of collective bargaining or, in the case of a decertification petition, concerning a unit in which a labor organization has been certified or is being currently recognized by the employer as the bargaining representative.

Issues at Hearing: Issues that might be litigated at the pre-election hearing include: jurisdiction; labor organization status; bars to elections; unit appropriateness; expanding and contracting unit issues; inclusion of professional employees with nonprofessional employees; seasonal operation; potential mixed guard/non-guard unit; and eligibility formulas. At the hearing, the timely filed Statement of Position and Responsive Statement of Position(s) will be received into evidence. The hearing officer will not receive evidence concerning any issue as to which the parties have not taken adverse positions, except for evidence regarding the Board's jurisdiction over the employer and evidence concerning any issue, such as the appropriateness of the proposed unit, as to which the regional director determines that record evidence is necessary.

Preclusion: At the hearing, a party will be precluded from raising any issue, presenting any evidence relating to any issue, cross-examining any witness concerning any issue, and presenting argument concerning any issue that the party failed to raise in its timely Statement of Position or Responsive Statement of Position(s) or to place in dispute in timely response to another party's Statement of Position or response, except that no party will be precluded from contesting or presenting evidence relevant to the Board's statutory jurisdiction to process the petition. Nor shall any party be precluded, on the grounds that a voter's eligibility or inclusion was not contested at the pre-election hearing, from challenging the eligibility of any voter during the election. If a party contends that the proposed unit is not appropriate in its Statement of Position but fails to specify the classifications, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit, the party shall also be precluded from raising any issue as to the appropriateness of the unit, presenting any evidence relating to the appropriateness of the unit, cross examining any witness concerning the appropriateness of the unit. As set forth in §102.66(d) of the Board's rules, if the employer fails to timely furnish the lists of employees, the employer will be precluded from contesting the appropriateness of the proposed unit at any time and from contesting the eligibility or inclusion of any individuals at the pre-election hearing, including by presenting evidence or argument, or by cross-examination of witnesses.

Conduct of Hearing: If held, the hearing is usually open to the public and will be conducted by a hearing officer of the NLRB. Any party has the right to appear at any hearing in person, by counsel, or by other representative, to call, examine, and cross-examine witnesses, and to introduce into the record evidence of the significant facts that support the party's contentions and are relevant to the existence of a question of representation. The hearing officer also has the power to call, examine, and cross-examine witnesses and to introduce into the record documentary and other evidence. Witnesses will be examined orally under oath. The rules of evidence prevailing in courts of law or equity shall not be controlling. Parties appearing at any hearing who have or whose witnesses have disabilities falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.503, and who in order to participate in this hearing need appropriate auxiliary aids, as defined in 29 C.F.R. 100.503, should notify the regional director as soon as possible and request the necessary assistance.

Official Record: An official reporter will make the only official transcript of the proceedings and all citations in briefs or arguments must refer to the official record. (Copies of exhibits should be supplied to the hearing officer and other parties at the time the exhibit is offered in evidence.) All statements made at the hearing will be recorded by the official reporter while the hearing is on the record. If a party wishes to make off-the-record remarks, requests to make such remarks should be directed to the hearing officer and not to the official reporter. After the close of the hearing, any request for corrections to the record, either by stipulation or motion, should be forwarded to the regional director.

Motions and Objections: All motions must be in writing unless stated orally on the record at the hearing and must briefly state the relief sought and the grounds for the motion. A copy of any motion must be served immediately on the other parties to the proceeding. Motions made during the hearing are filed with the hearing officer. All other motions are filed with the regional director, except that motions made after the transfer of the record to the Board are filed with the Board. If not E-Filed, an original and two copies of written motions shall be filed. Statements of reasons in support of motions or objections should be as concise as possible. Objections shall not be deemed waived by further participation in the hearing. On appropriate request, objections may be permitted to stand to an entire line of questioning. Automatic exceptions will be allowed to all adverse rulings.

Election Details: Prior to the close of the hearing the hearing officer will: (1) solicit the parties' positions (but will not permit litigation) on the type, date(s), time(s), and location(s) of the election and the eligibility period; (2) solicit the name, address, email address, facsimile number, and phone number of the employer's on-site representative to whom the regional director should transmit the Notice of Election if an election is directed; (3) inform the parties that the regional director will issue a decision as soon as practicable and will immediately transmit the document to the parties and their designated representatives by email, facsimile, or by overnight mail (if neither an email address nor facsimile number was provided); and (4) inform the parties of their obligations if the director directs an election and of the time for complying with those obligations.

Oral Argument and Briefs: Upon request, any party is entitled to a reasonable period at the close of the hearing for oral argument, which will be included in the official transcript of the hearing. At any time before the close of the hearing, any party may file a memorandum addressing relevant issues or points of law. Post-hearing briefs shall be due within 5 business days of the close of the hearing. The hearing officer may allow up to 10 additional business days for such briefs prior to the close of hearing and for good cause. If filed, copies of the memorandum or brief shall be served on all other parties to the proceeding and a statement of such service shall be filed with the memorandum or brief. No reply brief may be filed except upon special leave of the regional director. Briefs including electronic documents, filed with the Regional Director must be formatted as double-spaced in an 8½ by 11 inch format and must be e-filed through the Board's website, www.nlrb.gov.

FORM NLRB-4812 (12-20)

Regional Director Decision - After the hearing, the regional director issues a decision directing an election, dismissing the petition or reopening the hearing. A request for review of the regional director's pre-election decision may be filed with the Board at any time after issuance of the decision until 10 business days after a final disposition of the proceeding by the regional director. Accordingly, a party need not file a request for review before the election in order to preserve its right to contest that decision after the election. Instead, a party can wait to see whether the election results have mooted the basis of an appeal. The Board will grant a request for review only where compelling reasons exist therefor.

Voter List - The employer must provide to the regional director and the parties named in the election agreement or direction of election a list of the full names, work locations, shifts, job classifications, and contact information (including home addresses, available personal email addresses, and available home and personal cellular ("cell") telephone numbers) of all eligible voters. (In construction industry elections, unless the parties stipulate to the contrary, also eligible to vote are all employees in the unit who either (1) were employed a total of 30 working days or more within the 12 months preceding the election eligibility date or (2) had some employment in the 12 months preceding the election eligibility date and were employed 45 working days or more within the 24 months immediately preceding the election eligibility date. However, employees meeting either of those criteria who were terminated for cause or who guit voluntarily prior to the completion of the last job for which they were employed, are not eligible.) The employer must also include in a separate section of the voter list the same information for those individuals whom the parties have agreed should be permitted to vote subject to challenge or those individuals who, according to the direction of election, will be permitted to vote subject to challenge. The list of names must be alphabetized (overall or by department) and be in the same Microsoft Word file (or Microsoft Word compatible file) format as the initial lists provided with the Statement of Position form unless the parties agree to a different format or the employer certifies that it does not possess the capacity to produce the list in the required form. When feasible, the list must be filed electronically with the regional director and served electronically on the other parties named in the agreement or direction. To be timely filed and served, the voter list must be received by the regional director and the parties named in the agreement or direction respectively within 2 business days after the approval of the agreement or issuance of the direction of elections unless a longer time is specified in the agreement or direction. A certificate of service on all parties must be filed with the regional director when the voter list is filed. The employer's failure to file or serve the list within the specified time or in proper format shall be grounds for setting aside the election whenever proper and timely objections are filed. The parties shall not use the list for purposes other than the representation proceeding, Board proceedings arising from it, and related matters.

Waiver of Time to Use Voter List – Under existing NLRB practice, an election is not ordinarily scheduled for a date earlier than 10 calendar days after the date when the employer must file the voter list with the Regional Office. However, the parties entitled to receive the voter list may waive all or part of the 10-day period by executing Form NLRB-4483. A waiver will not be effective unless all parties who are entitled to the list agree to waive the same number of days.

Election – Information about the election, requirements to post and distribute the Notice of Election, and possible proceedings after the election is available from the Regional Office and will be provided to the parties when the Notice of Election is sent to the parties.

Withdrawal or Dismissal – If it is determined that the NLRB does not have jurisdiction or that other criteria for proceeding to an election are not met, the petitioner is offered an opportunity to withdraw the petition. If the petitioner does not withdraw the petition, the regional director will dismiss the petition and advise the petitioner of the reason for the dismissal and of the right to appeal to the Board.



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

Agency Website: www.nlrb.gov Telephone: (503)326-3085 Fax: (503)326-5387



Download NLRB Mobile App

January 7, 2022

URGENT

iglitzin@workerlaw.com Dmitri Iglitzin, Attorney Barnard, Iglitzin & Lavitt, LLP 18 W Mercer Street, Suite 400 Seattle, WA 98119-3971

SUBREGION 36

Green-Wyatt Federal Building

Portland, OR 97204-2170

1220 SW 3rd Avenue, Suite 605

Re: Starbucks Corporation Case 19-RC-288594

Dear Mr. Iglitzin:

The enclosed petition that you filed with the National Labor Relations Board (NLRB) has been assigned the above case number. This letter tells you how to contact the Board agent who will be handling this matter; explains your obligation to provide the originals of the showing of interest and the requirement that you complete and serve a Responsive Statement of Position form in response to each timely filed and served Statement(s) of Position; notifies you of a hearing; describes the employer's obligation to post and distribute a Notice of Petition for Election, complete a Statement of Position and provide a voter list; requests that you provide certain information; notifies you of your right to be represented; and discusses some of our procedures including how to submit documents to the NLRB.

<u>Investigator</u>: This petition will be investigated by Field Examiner Emily B. Wiant whose telephone number is (503)326-3185. The Board agent will contact you shortly to discuss processing the petition. If you have any questions, please do not hesitate to call the Board agent. The Board agent may also contact you and the other party or parties to schedule a conference meeting or telephonic or video conference for some time before the close of business the day following receipt of the final Responsive Statement(s) of Position. This will give the parties sufficient time to determine if any issues can be resolved prior to hearing or if a hearing is necessary. If appropriate, the NLRB attempts to schedule an election either by agreement of the parties or by holding a hearing and then directing an election.

<u>Showing of Interest</u>: If the Showing of Interest you provided in support of your petition was submitted electronically or by fax, the original documents which constitute the Showing of Interest containing handwritten signatures must be delivered to the Regional office within **2 business days**. If the originals are not received within that time the Region will dismiss your petition.

Notice of Hearing: Enclosed is a Notice of Representation Hearing to be conducted at 9:00 AM on Friday, January 28, 2022 by way of video hearing or teleconference (Zoom), if the parties do not voluntarily agree to an election. If a hearing is necessary, the hearing will run on consecutive days until concluded unless the regional director concludes that extraordinary circumstances warrant otherwise. Before the hearing begins, we will continue to explore potential areas of agreement with the parties in order to reach an election agreement and to eliminate or limit the costs associated with formal hearings.

Upon request of a party showing good cause, the regional director may postpone the hearing. A party desiring a postponement should make the request to the regional director in writing, set forth in detail the grounds for the request, and include the positions of the other parties regarding the postponement. E-Filing the request is required. A copy of the request must be served simultaneously on all the other parties, and that fact must be noted in the request.

<u>Posting and Distribution of Notice:</u> The Employer must post the enclosed Notice of Petition for Election by Friday, January 14, 2022 in conspicuous places, including all places where notices to employees are customarily posted. If it customarily communicates electronically with its employees in the petitioned-for unit, it must also distribute the notice electronically to them. The Employer must maintain the posting until the petition is dismissed or withdrawn or this notice is replaced by the Notice of Election. Failure to post or distribute the notice may be grounds for setting aside the election if proper and timely objections are filed.

Statement of Position: In accordance with Section 102.63(b) of the Board's Rules, the Employer is required to complete the enclosed Statement of Position form, have it signed by an authorized representative, and file a completed copy with any necessary attachments, with this office and serve it on all parties named in the petition by **noon Pacific Time** on **January 20, 2022.** The Statement of Position must include a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit as of the payroll period preceding the filing of the petition who remain employed at the time of filing. If the Employer contends that the proposed unit is inappropriate, it must separately list the full names, work locations, shifts and job classifications of all individuals that it contends must be added to the proposed unit to make it an appropriate unit. The Employer must also indicate those individuals, if any, whom it believes must be excluded from the proposed unit to make it an appropriate unit.

Required Responsive Statement of Position (RSOP): In accordance with Section 102.63(b) of the Board's Rules, following timely filing and service of a Statement of Position, the petitioner is required to complete the enclosed Responsive Statement of Position form addressing issues raised in any Statement(s) of Position. The petitioner must file a complete, signed RSOP in response to all other parties' timely filed and served Statement of Position, with all required attachments, with this office and serve it on all parties named in the petition such that it is received by them by noon Pacific Time on January 25, 2022. This form solicits information that will facilitate entry into election agreements or streamline the pre-election hearing if the parties are unable to enter into an election agreement. This form must be e-Filed, but unlike other e-Filed documents, will not be timely if filed on the due date but after noon Pacific Time. If you have questions about this form or would like assistance in filling out this form, please contact the Board agent named above.

Failure to Supply Information: Failure to supply the information requested by the RSOP form may preclude you from litigating issues under Section 102.66(d) of the Board's Rules and Regulations. Section 102.66(d) provides as follows:

A party shall be precluded from raising any issue, presenting any evidence relating to any issue, cross-examining any witness concerning any issue, and presenting argument concerning any issue that the party failed to raise in its timely Statement of Position or to place in dispute in response to another party's Statement of Position or response, except that no party shall be precluded from contesting or presenting evidence relevant to the Board's statutory jurisdiction to process the petition. Nor shall any party be precluded, on the grounds that a voter's eligibility or inclusion was not contested at the pre-election hearing, from challenging the eligibility of any voter during the election. If a party contends that the proposed unit is not appropriate in its Statement of Position but fails to specify the classifications, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit, the party

shall also be precluded from raising any issue as to the appropriateness of the unit, presenting any evidence relating to the appropriateness of the unit, cross-examining any witness concerning the appropriateness of the unit, and presenting argument concerning the appropriateness of the unit. If the employer fails to timely furnish the lists of employees described in §§ 102.63(b)(1)(iii), (b)(2)(iii), or (b)(3)(iii), the employer shall be precluded from contesting the appropriateness of the proposed unit at any time and from contesting the eligibility or inclusion of any individuals at the pre-election hearing, including by presenting evidence or argument, or by cross-examination of witnesses.

<u>Voter List</u>: If an election is held in this matter, the Employer must transmit to this office and to the other parties to the election, an alphabetized list of the full names and addresses of all eligible voters, including their shifts, job classifications, work locations, and other contact information including available personal email addresses and available personal home and cellular telephone numbers. Usually, the list must be furnished within 2 business days of the issuance of the Decision and Direction of Election or approval of an election agreement. The list must be electronically filed with the Region and served electronically on the other parties. To guard against potential abuse, this list may not be used for purposes other than the representation proceeding, NLRB proceedings arising from it or other related matters.

Under existing NLRB practice, an election is not ordinarily scheduled for a date earlier than 10 days after the date when the Employer must file the voter list with the Regional Office. However, a petitioner and/or union entitled to receive the voter list may waive all or part of the 10-day period by executing Form NLRB-4483, which is available on the NLRB's website or from an NLRB office. A waiver will not be effective unless all parties who are entitled to the voter list agree to waive the same number of days.

<u>Information Needed Now:</u> Please submit to this office, as soon as possible, the following information needed to handle this matter:

- (a) The correct name of the Union as stated in its constitution or bylaws.
- (b) A copy of any existing or recently expired collective-bargaining agreements, and any amendments or extensions, or any recognition agreements covering any employees in the petitioned-for unit.
- (c) If potential voters will need notices or ballots translated into a language other than English, the names of those languages and dialects, if any.
- (d) The name and contact information for any other labor organization (union) claiming to represent or have an interest in any of the employees in the petitioned-for unit and for any employer who may be a joint employer of the employees in the proposed unit. Failure to disclose the existence of an interested party may delay the processing of the petition.

Right to Representation: You have the right to be represented by an attorney or other representative in any proceeding before the NLRB. In view of our policy of processing these cases expeditiously, if you wish to be represented, you should obtain representation promptly. Your representative must notify us in writing of this fact as soon as possible by completing Form NLRB-4701, Notice of Appearance. This form is available on our website, www.nlrb.gov, or from an NLRB office upon your request.

If someone contacts you about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the NLRB. Their knowledge regarding this matter was obtained only through access to information that must be made available to any member of the public under the Freedom of Information Act.

Procedures: Pursuant to Section 102.5 of the Board's Rules and Regulations, parties must submit all documentary evidence, including statements of position, exhibits, sworn statements, and/or other evidence, by electronically submitting (E-Filing) them through the Agency's web site (www.nlrb.gov). You must e-file all documents electronically or provide a written statement explaining why electronic submission is not possible or feasible. Failure to comply with Section 102.5 will result in rejection of your submission. The Region will make its determinations solely based on the documents and evidence properly submitted. All evidence submitted electronically should be in the form in which it is normally used and maintained in the course of business (i.e., native format). Where evidence submitted electronically is not in native format, it should be submitted in a manner that retains the essential functionality of the native format (i.e., in a machine-readable and searchable electronic format). If you have questions about the submission of evidence or expect to deliver a large quantity of electronic records, please promptly contact the Board agent investigating the petition.

Information about the NLRB and our customer service standards is available on our website, www.nlrb.gov, or from an NLRB office upon your request. We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

RONALD K. HOOKS Regional Director

By:

JESSICA DIETZ Officer in Charge

Enclosures

- 1. Petition
- 2. Notice of Petition for Election (Form 5492)
- 3. Notice of Representation Hearing
- 4. Description of Procedures in Certification and Decertification Cases (Form 4812)
- 5. Statement of Position form and Commerce Questionnaire (Form 505)
- 6. Responsive Statement of Position (Form 506)

cc: Richard A. Minter, Organizing Director
Workers United
22 S 22nd Street
Philadelphia, PA 19103-3005



National Labor Relations Board



NOTICE OF PETITION FOR ELECTION

This notice is to inform employees that Workers United has filed a petition with the National Labor Relations Board (NLRB), a Federal agency, in Case 19-RC-288594 seeking an election to become certified as the representative of the employees of Starbucks Corporation in the unit set forth below:

Included: All full-time and regular part-time Baristas, Shift Supervisors, Asst. Store Managers.

Excluded: Store managers, office clericals, guards, and supervisors as defined by the Act.

This notice also provides you with information about your basic rights under the National Labor Relations Act, the processing of the petition, and rules to keep NLRB elections fair and honest.

YOU HAVE THE RIGHT under Federal Law

- To self-organization
- To form, join, or assist labor organizations
- To bargain collectively through representatives of your own choosing
- To act together for the purposes of collective bargaining or other mutual aid or protection
- To refuse to do any or all of these things unless the union and employer, in a state
 where such agreements are permitted, enter into a lawful union-security agreement
 requiring employees to pay periodic dues and initiation fees. Nonmembers who inform
 the union that they object to the use of their payments for nonrepresentational
 purposes may be required to pay only their share of the union's costs of
 representational activities (such as collective bargaining, contract administration, and
 grievance adjustments).

PROCESSING THIS PETITION

Elections do not necessarily occur in all cases after a petition is filed. NO FINAL DECISIONS HAVE BEEN MADE YET regarding the appropriateness of the proposed unit or whether an election will be held in this matter. If appropriate, the NLRB will first see if the parties will enter into an election agreement that specifies the method, date, time, and location of an election and the unit of employees eligible to vote. If the parties do not enter into an election agreement, usually a hearing is held to receive evidence on the appropriateness of the unit and other issues in dispute. After a hearing, an election may be directed by the NLRB, if appropriate.

IF AN ELECTION IS HELD, it will be conducted by the NLRB by secret ballot and Notices of Election will be posted before the election giving complete details for voting.

ELECTION RULES

The NLRB applies rules that are intended to keep its elections fair and honest and that result in a free choice. If agents of any party act in such a way as to interfere with your right to a free election, the election can be set aside by the NLRB. Where appropriate the NLRB provides other remedies, such as reinstatement for employees fired for exercising their rights, including backpay from the party responsible for their discharge.

The following are examples of conduct that interfere with employees' rights and may result in setting aside the election:

- Threatening loss of jobs or benefits by an employer or a union
- Promising or granting promotions, pay raises, or other benefits, to influence an employee's vote by a party capable of carrying out such promises
- An employer firing employees to discourage or encourage union activity or a union causing them to be fired to encourage union activity
- Making campaign speeches to assembled groups of employees on company time, where attendance is mandatory, within the 24-hour period before the polls for the election first open or, if the election is conducted by mail, from the time and date the ballots are scheduled to be sent out by the Region until the time and date set for their return
- Incitement by either an employer or a union of racial or religious prejudice by inflammatory appeals
- Threatening physical force or violence to employees by a union or an employer to influence their votes

Please be assured that IF AN ELECTION IS HELD, every effort will be made to protect your right to a free choice under the law. Improper conduct will not be permitted. All parties are expected to cooperate fully with the NLRB in maintaining basic principles of a fair election as required by law. The NLRB as an agency of the United States Government does not endorse any choice in the election.

For additional information about the processing of petitions, go to www.nlrb.gov or contact the NLRB at (503)326-3085.

THIS IS AN OFFICIAL GOVERNMENT NOTICE AND MUST NOT BE DEFACED BY ANYONE. IT MUST REMAIN POSTED WITH ALL PAGES SIMULTANEOUSLY VISIBLE UNTIL REPLACED BY THE NOTICE OF ELECTION OR THE PETITION IS DISMISSED OR WITHDRAWN.







UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 19



STARBUCKS CORPORATION

Employer

and

WORKERS UNITED

Petitioner

Case 19-RC-288594

NOTICE OF REPRESENTATION HEARING

The Petitioner filed the attached petition pursuant to Section 9(c) of the National Labor Relations Act. It appears that a question affecting commerce exists as to whether the employees in the unit described in the petition wish to be represented by a collective-bargaining representative as defined in Section 9(a) of the Act.

YOU ARE HEREBY NOTIFIED that, pursuant to Sections 3(b) and 9(c) of the Act, at 9:00 AM on **Friday**, **January 28**, **2022** and on consecutive days thereafter until concluded, by way of video hearing or teleconference (Zoom), a hearing will be conducted before a hearing officer of the National Labor Relations Board. At the hearing, the parties will have the right to appear in person or otherwise, and give testimony.

YOU ARE FURTHER NOTIFIED that, pursuant to Section 102.63(b) of the Board's Rules and Regulations, Starbucks Corporation must complete the Statement of Position and file it and all attachments with the Regional Director and serve it on the parties listed on the petition such that is received by them by no later than **noon** Pacific time on January 20, 2022. Following timely filing and service of a Statement of Position by Starbucks Corporation, the Petitioner must complete its Responsive Statement of Position(s) responding to the issues raised in the Employer's and/or Union's Statement of Position and file them and all attachments with the Regional Director and serve them on the parties named in the petition such they are received by them no later than **noon** Pacific on January 25, 2022.

Pursuant to Section 102.5 of the Board's Rules and Regulations, all documents filed in cases before the Agency must be filed by electronically submitting (E-Filing) through the Agency's website (www.nlrb.gov), unless the party filing the document does not have access to the means for filing electronically or filing electronically would impose an undue burden. Documents filed by means other than E-Filing must be accompanied by a statement explaining why the filing party does not have access to the means for filing electronically or filing electronically would impose an undue burden. Detailed instructions for using the NLRB's E-Filing system can be found in the E-Filing System User Guide

The Statement of Position and Responsive Statement of Position must be E-Filed but, unlike other E-Filed documents, must be filed by **noon** Pacific on the due date in order to be timely. If an election agreement is signed by all parties and returned to the Regional Office before the due date of the Statement of Position, the Statement of Position and Responsive Statement of Position are not required to be filed. If an election agreement is signed by all parties and returned to the Regional office after the due date of the Statement of Position but before the due date of the Responsive Statement of Position, the Responsive Statement of Position is not required to be filed.

Dated: January 7, 2022

RONALD K. HOOKS Regional Director

By:

Jessica Dietz, Officer in Charge NLRB, Subregion 36 Green-Wyatt Federal Building 1220 SW 3rd Avenue, Suite 605 Portland, OR 97204

UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD

STARBUCKS CORPORATION Employer and WORKERS UNITED Petitioner	Case 19-RC-288594
Hearing dated January 7, 2022, I	tition dated January 7, 2022, Notice of Representation Description of Procedures in Certification and 1812), Notice of Petition for Election, and Statement of
	onal Labor Relations Board, being duly sworn, say that or ocuments by electronic mail and regular mail upon the the following addresses:
Kevin Johnson, President and CEO Starbucks Corporation 2401 Utah Ave S Ste 800 Seattle, WA 98134-1435 kevin.johnson@starbucks.com	Starbucks Corporation 2830 Willamette Street Eugene, OR 97405
Richard A. Minter, Organizing Director Workers United 22 S 22nd St Philadelphia, PA 19103-3005 rminter@pjbwu.org Fax: (215)575-9065	Dmitri Iglitzin, Attorney Barnard, Iglitzin & Lavitt, LLP 18 W Mercer St Ste 400 Seattle, WA 98119-3971 iglitzin@workerlaw.com Fax: (206)257-6038
January 7, 2022	LEILA ROBLES, Designated Agent of NLRB
Date	Name /s/ LEILA ROBLES Signature

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD

DESCRIPTION OF REPRESENTATION CASE PROCEDURES IN CERTIFICATION AND DECERTIFICATION CASES

The National Labor Relations Act grants employees the right to bargain collectively through representatives of their own choosing and to refrain from such activity. A party may file an RC, RD or RM petition with the National Labor Relations Board (NLRB) to conduct a secret ballot election to determine whether a representative will represent, or continue to represent, a unit of employees. An RC petition is generally filed by a union that desires to be certified as the bargaining representative. An RD petition is filed by employees who seek to remove the currently recognized union as the bargaining representative. An RM petition is filed by an employer who seeks an election because one or more individuals or unions have sought recognition as the bargaining representative, or based on a reasonable belief supported by objective considerations that the currently recognized union has lost its majority status. This form generally describes representation case procedures in RC, RD and RM cases, also referred to as certification and decertification cases.

Right to be Represented – Any party to a case with the NLRB has the right to be represented by an attorney or other representative in any proceeding before the NLRB. A party wishing to have a representative appear on its behalf should have the representative complete a Notice of Appearance (Form NLRB-4701), and E-File it at www.nlrb.gov or forward it to the NLRB Regional Office handling the petition as soon as possible.

Filing and Service of Petition – A party filing an RC, RD or RM petition is required to serve a copy of its petition on the parties named in the petition along with this form and the Statement of Position form. The petitioner files the petition with the NLRB, together with (1) a certificate showing service of these documents on the other parties named in the petition, and (2) a showing of interest to support the petition. The showing of interest is not served on the other parties.

Notice of Hearing – After a petition in a certification or decertification case is filed with the NLRB, the NLRB reviews the petition, certificate of service, and the required showing of interest for sufficiency, assigns the petition a case number, and promptly sends letters to the parties notifying them of the Board agent who will be handling the case. In most cases, the letters include a Notice of Representation Hearing. Except in cases presenting unusually complex issues, this pre-election hearing is set for a date 14 business days (excluding weekends and federal holidays) from the date of service of the notice of hearing. Once the hearing begins, it will continue day to day until completed absent extraordinary circumstances. The Notice of Representation Hearing also sets the due date for filing and serving the Statement(s) of Position and the Responsive Statement of Position(s). Included with the Notice of Representation Hearing are the following: (1) copy of the petition, (2) this form, (3) Statement of Position for non-petitioning parties, (4) petitioner's Responsive Statement of Position, (5) Notice of Petition for Election, and (6) letter advising how to contact the Board agent who will be handling the case and discussing those documents.

Hearing Postponement: Requests to postpone the hearing are not routinely granted, but the regional director may postpone the hearing for good cause. A party wishing to request a postponement should make the request in writing and set forth in detail the grounds for the request. The request should include the positions of the other parties regarding the postponement. The request must be filed electronically ("E-Filed") on the Agency's website (www.nlrb.gov) by following the instructions on the website. A copy of the request must be served simultaneously on all the other parties, and that fact must be noted in the request.

Statement of Position Form and List(s) of Employees – The Statement of Position form solicits commerce and other information that will facilitate entry into election agreements or streamline the pre-election hearing if the parties are unable to enter into an election agreement. In an RC or RD case, as part of its Statement of Position form, the employer also provides a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit. If the employer contends that the proposed unit is not appropriate, the employer must separately list the same information for all individuals that the employer contends must be added to the proposed unit to make it an appropriate unit, and must further indicate those individuals, if any, whom it believes must be excluded from the proposed unit to make it an appropriate unit. These lists must be alphabetized (overall or by department). Unless the employer certifies that it does not possess the capacity to produce the lists in the required form, the lists must be in a table in a Microsoft Word file (.doc or .docx) or a file that is compatible with Microsoft Word, the first column of the table must begin with each employee's last name, and the font size of the list must be the equivalent of Times New Roman 10 or larger. That font does not need to be used but the font must be that size or larger. A sample, optional form for the list is provided on the NLRB website at www.nlrb.gov/sites/default/files/attachments/basic-page/node-4559/Optional Forms for Voter List.docx

Ordinarily the Statement of Position must be filed with the Regional Office and served on the other parties such that it is received by them by noon 8 business days from the issuance of the Notice of Hearing. The regional director may postpone the due date for filing and serving the Statement of Position for good cause. The Statement of Position form

must be E-Filed but, unlike other E-Filed documents, will not be timely if filed on the due date but after noon in the time zone of the Region where the petition is filed. Consequences for failing to satisfy the Statement of Position requirement are discussed on the following page under the heading "Preclusion." A request to postpone the hearing will not automatically be treated as a request for an extension of the Statement of Position due date. If a party wishes to request both a postponement of the hearing and a postponement of the Statement of Position due date, the request must make that clear and must specify the reasons that postponements of both are sought.

Responsive Statement of Position – Petitioner's Responsive Statement(s) of Position solicits a response to the Statement(s) of Position filed by the other parties and further facilitates entry into election agreements or streamlines the preelection hearing. A petitioner must file a Responsive Statement of Position in response to each party's Statement of Position addressing each issue in each Statement of Position(s), if desired. In the case of an RM petition, the employer-petitioner must also provide commerce information and file and serve a list of the full names, work locations, shifts, and job classifications of all individuals in the proposed unit. Ordinarily, the Responsive Statement of Position must be electronically filed with the Regional Office and served on the other parties such that it is received by noon 3 business days prior to the hearing. The regional director may postpone the due date for filing and serving the Responsive Statement of Position form must be E-Filed but, unlike other E-Filed documents, will not be timely if filed on the due date but after noon in the time zone of the Region where the petition is filed. Consequences for failing to satisfy the Responsive Statement of Position requirement are discussed on the following page under the heading "Preclusion." A request to postpone the hearing will not automatically be treated as a request for an extension of the Responsive Statement of Position due date. If a party wishes to request both a postponement of the hearing and a Postponement of the Responsive Statement of Position due date, the request must make that clear and must specify the reasons that postponements of both are sought.

Posting and Distribution of Notice of Petition for Election – Within 5 business days after service of the notice of hearing, the employer must post the Notice of Petition for Election in conspicuous places, including all places where notices to employees are customarily posted, and must also distribute it electronically to the employees in the petitioned-for unit if the employer customarily communicates with these employees electronically. The employer must maintain the posting until the petition is dismissed or withdrawn, or the Notice of Petition for Election is replaced by the Notice of Election. The employer's failure properly to post or distribute the Notice of Petition for Election may be grounds for setting aside the election if proper and timely objections are filed.

Election Agreements – Elections can occur either by agreement of the parties or by direction of the regional director or the Board. Three types of agreements are available: (1) a Consent Election Agreement (Form NLRB-651); (2) a Stipulated Election Agreement (Form NLRB-652); and (3) a Full Consent Agreement (Form NLRB-5509). In the Consent Election Agreement and the Stipulated Election Agreement, the parties agree on an appropriate unit and the method, date, time, and place of a secret ballot election that will be conducted by an NLRB agent. In the Consent Agreement, the parties also agree that post-election matters (election objections or determinative challenged ballots) will be resolved with finality by the regional director; whereas in the Stipulated Election Agreement, the parties agree that they may request Board review of the regional director's post-election determinations. A Full Consent Agreement provides that the regional director will make final determinations regarding all pre-election and post-election issues.

Hearing Cancellation Based on Agreement of the Parties – The issuance of the Notice of Representation Hearing does not mean that the matter cannot be resolved by agreement of the parties. On the contrary, the NLRB encourages prompt voluntary adjustments and the Board agent assigned to the case will work with the parties to enter into an election agreement, so the parties can avoid the time and expense of participating in a hearing.

Hearing – A hearing will be held unless the parties enter into an election agreement approved by the regional director or the petition is dismissed or withdrawn.

Purpose of Hearing: The primary purpose of a pre-election hearing is to determine if a question of representation exists. A question of representation exists if a proper petition has been filed concerning a unit appropriate for the purpose of collective bargaining or, in the case of a decertification petition, concerning a unit in which a labor organization has been certified or is being currently recognized by the employer as the bargaining representative.

Issues at Hearing: Issues that might be litigated at the pre-election hearing include: jurisdiction; labor organization status; bars to elections; unit appropriateness; expanding and contracting unit issues; inclusion of professional employees with nonprofessional employees; seasonal operation; potential mixed guard/non-guard unit; and eligibility formulas. At the hearing, the timely filed Statement of Position and Responsive Statement of Position(s) will be received into evidence. The hearing officer will not receive evidence concerning any issue as to which the parties have not taken adverse positions, except for evidence regarding the Board's jurisdiction over the employer and evidence concerning any issue, such as the appropriateness of the proposed unit, as to which the regional director determines that record evidence is necessary.

Preclusion: At the hearing, a party will be precluded from raising any issue, presenting any evidence relating to any issue, cross-examining any witness concerning any issue, and presenting argument concerning any issue that the party failed to raise in its timely Statement of Position or Responsive Statement of Position(s) or to place in dispute in timely response to another party's Statement of Position or response, except that no party will be precluded from contesting or presenting evidence relevant to the Board's statutory jurisdiction to process the petition. Nor shall any party be precluded, on the grounds that a voter's eligibility or inclusion was not contested at the pre-election hearing, from challenging the eligibility of any voter during the election. If a party contends that the proposed unit is not appropriate in its Statement of Position but fails to specify the classifications, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit, the party shall also be precluded from raising any issue as to the appropriateness of the unit, presenting any evidence relating to the appropriateness of the unit, cross examining any witness concerning the appropriateness of the unit, and presenting argument concerning the appropriateness of the unit. As set forth in §102.66(d) of the Board's rules, if the employer fails to timely furnish the lists of employees, the employer will be precluded from contesting the appropriateness of the proposed unit at any time and from contesting the eligibility or inclusion of any individuals at the pre-election hearing, including by presenting evidence or argument, or by cross-examination of witnesses.

Conduct of Hearing: If held, the hearing is usually open to the public and will be conducted by a hearing officer of the NLRB. Any party has the right to appear at any hearing in person, by counsel, or by other representative, to call, examine, and cross-examine witnesses, and to introduce into the record evidence of the significant facts that support the party's contentions and are relevant to the existence of a question of representation. The hearing officer also has the power to call, examine, and cross-examine witnesses and to introduce into the record documentary and other evidence. Witnesses will be examined orally under oath. The rules of evidence prevailing in courts of law or equity shall not be controlling. Parties appearing at any hearing who have or whose witnesses have disabilities falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.503, and who in order to participate in this hearing need appropriate auxiliary aids, as defined in 29 C.F.R. 100.503, should notify the regional director as soon as possible and request the necessary assistance.

Official Record: An official reporter will make the only official transcript of the proceedings and all citations in briefs or arguments must refer to the official record. (Copies of exhibits should be supplied to the hearing officer and other parties at the time the exhibit is offered in evidence.) All statements made at the hearing will be recorded by the official reporter while the hearing is on the record. If a party wishes to make off-the-record remarks, requests to make such remarks should be directed to the hearing officer and not to the official reporter. After the close of the hearing, any request for corrections to the record, either by stipulation or motion, should be forwarded to the regional director.

Motions and Objections: All motions must be in writing unless stated orally on the record at the hearing and must briefly state the relief sought and the grounds for the motion. A copy of any motion must be served immediately on the other parties to the proceeding. Motions made during the hearing are filed with the hearing officer. All other motions are filed with the regional director, except that motions made after the transfer of the record to the Board are filed with the Board. If not E-Filed, an original and two copies of written motions shall be filed. Statements of reasons in support of motions or objections should be as concise as possible. Objections shall not be deemed waived by further participation in the hearing. On appropriate request, objections may be permitted to stand to an entire line of questioning. Automatic exceptions will be allowed to all adverse rulings.

Election Details: Prior to the close of the hearing the hearing officer will: (1) solicit the parties' positions (but will not permit litigation) on the type, date(s), time(s), and location(s) of the election and the eligibility period; (2) solicit the name, address, email address, facsimile number, and phone number of the employer's on-site representative to whom the regional director should transmit the Notice of Election if an election is directed; (3) inform the parties that the regional director will issue a decision as soon as practicable and will immediately transmit the document to the parties and their designated representatives by email, facsimile, or by overnight mail (if neither an email address nor facsimile number was provided); and (4) inform the parties of their obligations if the director directs an election and of the time for complying with those obligations.

Oral Argument and Briefs: Upon request, any party is entitled to a reasonable period at the close of the hearing for oral argument, which will be included in the official transcript of the hearing. At any time before the close of the hearing, any party may file a memorandum addressing relevant issues or points of law. Post-hearing briefs shall be due within 5 business days of the close of the hearing. The hearing officer may allow up to 10 additional business days for such briefs prior to the close of hearing and for good cause. If filed, copies of the memorandum or brief shall be served on all other parties to the proceeding and a statement of such service shall be filed with the memorandum or brief. No reply brief may be filed except upon special leave of the regional director. Briefs including electronic documents, filed with the Regional Director must be formatted as double-spaced in an 8½ by 11 inch format and must be e-filed through the Board's website, www.nlrb.gov.

FORM NLRB-4812 (12-20)

Regional Director Decision - After the hearing, the regional director issues a decision directing an election, dismissing the petition or reopening the hearing. A request for review of the regional director's pre-election decision may be filed with the Board at any time after issuance of the decision until 10 business days after a final disposition of the proceeding by the regional director. Accordingly, a party need not file a request for review before the election in order to preserve its right to contest that decision after the election. Instead, a party can wait to see whether the election results have mooted the basis of an appeal. The Board will grant a request for review only where compelling reasons exist therefor.

Voter List - The employer must provide to the regional director and the parties named in the election agreement or direction of election a list of the full names, work locations, shifts, job classifications, and contact information (including home addresses, available personal email addresses, and available home and personal cellular ("cell") telephone numbers) of all eligible voters. (In construction industry elections, unless the parties stipulate to the contrary, also eligible to vote are all employees in the unit who either (1) were employed a total of 30 working days or more within the 12 months preceding the election eligibility date or (2) had some employment in the 12 months preceding the election eligibility date and were employed 45 working days or more within the 24 months immediately preceding the election eligibility date. However, employees meeting either of those criteria who were terminated for cause or who guit voluntarily prior to the completion of the last job for which they were employed, are not eligible.) The employer must also include in a separate section of the voter list the same information for those individuals whom the parties have agreed should be permitted to vote subject to challenge or those individuals who, according to the direction of election, will be permitted to vote subject to challenge. The list of names must be alphabetized (overall or by department) and be in the same Microsoft Word file (or Microsoft Word compatible file) format as the initial lists provided with the Statement of Position form unless the parties agree to a different format or the employer certifies that it does not possess the capacity to produce the list in the required form. When feasible, the list must be filed electronically with the regional director and served electronically on the other parties named in the agreement or direction. To be timely filed and served, the voter list must be received by the regional director and the parties named in the agreement or direction respectively within 2 business days after the approval of the agreement or issuance of the direction of elections unless a longer time is specified in the agreement or direction. A certificate of service on all parties must be filed with the regional director when the voter list is filed. The employer's failure to file or serve the list within the specified time or in proper format shall be grounds for setting aside the election whenever proper and timely objections are filed. The parties shall not use the list for purposes other than the representation proceeding, Board proceedings arising from it, and related matters.

Waiver of Time to Use Voter List – Under existing NLRB practice, an election is not ordinarily scheduled for a date earlier than 10 calendar days after the date when the employer must file the voter list with the Regional Office. However, the parties entitled to receive the voter list may waive all or part of the 10-day period by executing Form NLRB-4483. A waiver will not be effective unless all parties who are entitled to the list agree to waive the same number of days.

Election – Information about the election, requirements to post and distribute the Notice of Election, and possible proceedings after the election is available from the Regional Office and will be provided to the parties when the Notice of Election is sent to the parties.

Withdrawal or Dismissal – If it is determined that the NLRB does not have jurisdiction or that other criteria for proceeding to an election are not met, the petitioner is offered an opportunity to withdraw the petition. If the petitioner does not withdraw the petition, the regional director will dismiss the petition and advise the petitioner of the reason for the dismissal and of the right to appeal to the Board.

NATIONAL LABOR RELATIONS BOARD NOTICE OF APPEARANCE

STARBUCKS CORPORATION,	
Employer,	
and	CASE NO.: 19-RC-288594
WORKERS UNITED,	
Petitioner.	
TO: (Check One Box Only)¹ REGIONAL DIRECTOR NATIONAL LABOR RELATIONS BOARD Region 19 915 2nd Avenue Room 2948 Seattle, WA 98174-1078	ETARY GENERAL COUNSEL RELATIONS BOARD NATIONAL LABOR RELATIONS BOARD
THE UNDERSIGNED HEREBY ENTERS APPEARANCE AS REP	RESENTATIVE OF
Starbucks Corporation	
CHECK THE APPROPRIATE BOX(ES) BELOW: REPRESENTATIVE IS AN ATTORNEY	
DOCUMENTS OR CORRESPONDENCE FROM THE AGENCY IN	D ENSURE THAT THE PARTY MAY RECEIVE COPIES OF CERTAIN ADDITION TO THOSE DESCRIBED BELOW, THIS BOX MUST BE LL RECEIVE ONLY COPIES OF CERTAIN DOCUMENTS SUCH AS ED IN SEC. 11842.3 OF THE CASE HANDLING MANUAL.
(REPRES	ENTATIVE INFORMATION)
NAME Jeffrey E. Dilger, Esq.; Thomas	S. Grow, Esq.
MAILING ADDRESS Littler Mendelson, P.C., 80 South	18th Street, Suite 1300, Minneapolis, MN 55402;
Littler Mendelson, P.C., 3725 Ch	ampion Hills Drive, Memphis, TN 38125
E-MAIL ADDRESS jdilger@littler.com; tgrow@little	r.com
OFFICE TELEPHONE NUMBER 612.313.7628; 901.322.	1203
CELL PHONE NUMBER 651.216.1769; 901.308.3	632 FAX 612.677.3818; 901.881.4333
SIGNATURE & Jeffrey E. Dilger	
(Please sign in ink) DATE January 11, 2022	

 $4835\hbox{-}6507\hbox{-}9485.1\ 035682.1000$

¹ IF CASE IS PENDING IN WASHINGTON AND NOTICE OF APPEARANCE IS SENT TO THE GENERAL COUNSEL OR THE EXECUTIVE SECRETARY, A COPY SHOULD BE SENT TO THE REGIONAL DIRECTOR OF THE REGION IN WHICH THE CASE WAS FILED SO THAT THOSE RECORDS WILL REFLECT THE APPEARANCE.

NATIONAL LABOR RELATIONS BOARD

NOTICE OF APPEARANCE

Workers United	
and Starbucks Corporation	CASE 19-RC-288594
EXECUTIVE SECRETARY NATIONAL LABOR RELATIONS BOARD Washington, DC 20570	GENERAL COUNSEL NATIONAL LABOR RELATIONS BOARD Washington, DC 20570
THE UNDERSIGNED HEREBY ENTERS APPEARANCE AS REPRESENTAT Starbucks Corporation	IVE OF
IN THE ABOVE-CAPTIONED MATTER.	
CHECK THE APPROPRIATE BOX(ES) BELOW: REPRESENTATIVE IS AN ATTORNEY IF REPRESENTATIVE IS AN ATTORNEY, IN ORDER TO ENSURE TO CERTAIN DOCUMENTS OR CORRESPONDENCE FROM THE AGENCY IN BOX MUST BE CHECKED. IF THIS BOX IS NOT CHECKED, THE PARTY OF THE PARTY	ADDITION TO THOSE DESCRIBED BELOW, THIS WILL RECEIVE ONLY COPIES OF CERTAIN
DOCUMENTS SUCH AS CHARGES, PETITIONS AND FORMAL DOCUMEN CASEHANDLING MANUAL.	TS AS DESCRIBED IN SEC. 11842.3 OF THE
(REPRESENTATIVE INFOR	MATION)
NAME: Alyson D. Dieckman 600 University St., Suite 3200, Seattle, WA MAILING ADDRESS:	98101
adieckman@littler.com	
OFFICE TELEPHONE NUMBER: 206-623-3300	
CELL PHONE NUMBER: 206-556-5973	FAX: 206-447-6965
SIGNATURE:s/Alyson D_Dieckman (Please sign in link.) DATE: 01/24/2022	

 $^{^{\}rm 1}$ IF-CASE IS PENDING IN WASHINGTON AND NOTICE OF APPEARANCE IS SENT TO THE GENERAL COUNSEL OR THE EXECUTIVE SECRETARY, A COPY SHOULD BE SENT TO THE REGIONAL DIRECTOR OF THE REGION IN WHICH THE CASE WAS FILED SO THAT THOSE RECORDS WILL REFLECT THE APPEARANCE.

UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD STATEMENT OF POSITION

DO NOT WRITE IN THIS SPACE						
Case No.	Date Filed					
19-RC-288594						

each party named in the petition in this case such that it is received by them by the date and time specified in the notice of hearing. Note: Non-employer parties who complete this form are NOT required to complete items 8f or 8g below or to provide a commerce questionnaire or the lists described in item 7. In RM cases, the employer is NOT required to respond to items 3, 5, 6, and 8a-8e below. 1a. Full name of party filing Statement of Position 1c. Business Phone: 1e. Fax No.: Starbucks Corporation 541-345-2245 1b. Address (Street and number, city, state, and ZIP code) 1d. Cell No.: 1f. e-Mail Address dogriffi@starbucks.com 2830 Willamette St., Eugene, OR 97405 541-335-9357 2. Do you agree that the NLRB has jurisdiction over the Employer in this case? [X] Yes (A completed commerce questionnaire (Attachment A) must be submitted by the Employer, regardless of whether jurisdiction is admitted) 3. Do you agree that the proposed unit is appropriate? [] Yes [X] No (If not, answer 3a and 3b.) a. State the basis for your contention that the proposed unit is not appropriate. (If you contend a classification should be excluded or included briefly explain why, such as shares a community of interest or are supervisors or guards) See Attachment A. b. State any classifica ions, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit. Excluded See Attachment A. See Attachment A. 4. Other than the individuals in classifications listed in 3b, list any individual(s) whose eligibility to vote you intend to contest at the pre-elec ion hearing in his case and the basis for contesting their eligibility. N/A 5. Is there a bar to conducting an election in this case? [] Yes [X] No If yes, state the basis for your position. 6. Describe all other issues you intend to raise at the pre-election hearing. See Attachment A The employer must provide the following lists which must be alphabetized (overall or by department) in the format specified at www.nlrb.gov/what-we-do/conductelections/representation-case-rules-effective-april-14-2015. A list containing the full names, work locations, shifts and job classification of all individuals in the proposed unit as of the payroll period immediately preceding the filing of the etition who remain employed as of the date of the filing of the petition. (Attachment B) If the employer contends that the proposed unit is inappropriate the employer must provide (1) a separate list containing the full names, work locations, shifts and job classifications of all individuals that it contends must be added to the proposed unit, if any to make it an appropriate unit, (Attachment C) and (2) a list containing the full names of any individuals it contends must be excluded from the proposed unit to make it an appropriate unit. (Attachment D) State your position with respect to the details of any election hat may be conducted in this matter. 8a. Type: [] Manual [X] Mail [] Mixed Manual/Mail 8b. Date(s) 8c. Time(s) 8d. Loca ion(s) March 4, 2022 4:30 p m N/A 8e. Eligibility Period (e.g. special eligibility formula) 8f. Last Payroll Period Ending Date 8g. Length of payroll period Davison-Paxson January 16, 2022 [] Weekly [X 1Biweekly [] Other (specify length) 9. Representative who will accept service of all papers for purposes of the representation proceeding 9b. Signature of authorized representative 9a. Full name and title of authorized representative 9c. Date January 20, 2022 Jeffrey E. Dilger /s Jeffrey E. Dilger 9d. Address (Street and number, city, state, and ZIP code) 9e. e-Mail Address dilger@littler.com 80 S. 8th St, Suite 1300, Minneapolis, MN 55402 9f. Business Phone No.: 9g. Fax No. 9h. Cell No. 612-313-7628 612-677-3818 651-216-1769

INSTRUCTIONS: Submit this Statement of Position to an NLRB Office in the Region in which the petition was filed and serve it and all attachments on

WILLFUL FALSE STATEMENTS ON THIS STATEMENT OF POSITION CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. Code, Title 18, Section 1001)
PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U S C Section 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing representation proceedings. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (December 13, 2006) The NLRB will further explain these uses upon request Failure to supply the information requested by this form may preclude you from litigating issues under 102 66(d) of the Board's Rules and Regulations and may cause the NLRB to refuse to further process a representation case or may cause the NLRB to issue you a subpoena and seek enforcement of the subpoena in federal court

ATTACHMENT A

19-RC-288594

Introduction

Pursuant to Section 102.63(b) of the Board's Rules and Regulations, this Statement of Position is filed by Starbucks Corporation ("Starbucks" or the "Employer") in response to the petition filed with Region 19 of the National Labor Relations Board:

• 19-RC-288594 – 2830 Willamette St., Eugene, OR 97405 filed on January 7, 2022

Regional Director Ronald Hooks has ordered a hearing to commence on January 28, 2022. Starbucks will proceed to the hearing to present evidence urging the Region to dismiss the instant petition and direct a multi-location election to afford all partners (baristas and shift supervisors¹) working in Starbucks' District # 156 (primarily located in Eugene, Oregon area) their Section 7 right to vote on the issue of union representation, provided the Union has the requisite showing of interest.

Questions 3.a. and 3.b.

3(a). State the basis for your contention that the proposed unit is not appropriate. (If you contend a classification should be excluded or included briefly explain why, such as shares a community of interest or are supervisors or guards).

The single-store bargaining unit sought by the Union is not appropriate, because: (1) the only appropriate unit is a district-wide unit of all stores in District # 156; (2) the Union's selective filing of a representation petition violates Section 9(c)(5) of the Act; and (3) the inclusion of the "Assistant Store Manager" classification is not appropriate.

1. A District Wide Unit Is the Only Appropriate Unit

When, as here, a Union seeks a single location unit, the "single-facility" presumption can be rebutted by a showing that the petitioned-for unit has been so effectively merged into a more comprehensive unit, or is so functionally integrated, that it has lost its separate identity. *Hilander Foods*, 348 NLRB 1200 (2006). To determine whether the single-facility presumption has been rebutted, the Board examines several factors including: (1) employees' skills and duties; (2) terms and conditions of employment; (3) employee contact and interchange; (4) functional integration; (5) geographic proximity; (6) centralized control of management and supervision; and (7) bargaining history, if any exists. *Audio Visual Services Group, LLC*, 370 NLRB No. 39, slip op. at 3 (Oct. 26, 2020), *citing Laboratory Corp. of America Holdings*, 341 NLRB 1079, 1081–1082 (2004). Starbucks will present testimony and introduce exhibits into evidence at the hearing

As set forth in this Statement of Position, Starbucks maintains its position that Assistant Store Managers

should be excluded from any unit because the individuals holding that title are Section 2(11) supervisors. Starbucks understands that this issue will not be litigated at the pre-election hearing and that those individuals will be permitted to vote, subject to challenge.

ATTACHMENT A

19-RC-288954

commencing on January 28, 2022 that will show the store at issue herein is effectively merged into the multilocation District # 156, and cannot be deemed an appropriate single-location unit under existing precedent.²

In addition to the detailed evidence contained in the hearing record in Cases 03-RC-282115, 03-RC-282127, and 03-RC-282139, as well as the hearing record in Cases 03-RC-285929, 03-RC-0258986, and 03-RC-285989³, which contains testimony regarding the general structure and operations of Starbucks, Starbucks will present testimony unique to the operations of its stores in the Eugene area relevant to the single v. multi-location issue. It is expected that the relevant testimony presented as to the operation of the Eugene area will differ from the testimony presented in 19-RC-288954 related to District 114 in Seattle, Washington. This testimony to be elicited in the District # 156 hearing will include, but is not limited to, the specific structure and operation of District # 156 establishing (a) the extensive interchange among partners who work in the petitioned store and all other stores in the same district (District # 156); (b) the use of technology utilized by Starbucks to control daily operations and labor relations at the petitioned-for store and other locations in the same district; (c) the extensive control over daily operations and labor relations minimizes the store-level discretion to avoid any variation in how the stores operate or partners work; (d) store managers do not exercise local autonomy, including through disciplining, and assigning work, as their involvement in such functions is circumscribed by applying national policies or using routine knowledge rather than discretion; (e) there are no meaningful differences in job functions, skills, duties, and other terms and conditions of the partners working at the single petitioned-for store versus partners working in any of the other stores in the same district; and (f) the functional integration of stores located in District # 156.

Specifically regarding interchange, at the hearing commencing on January 28, Starbucks will present documentary evidence as well as testimony from data scientists about the high level of partner interchange across District # 156 including the petitioned-for store. Starbucks will also present evidence of partners' work schedules and hours worked by partners in order to show the frequency with which partners from other stores in District # 156 regularly work shifts at the petitioned-for store, and how often partners primarily assigned to the petitioned-for store work at other stores in the same district. This data will show significant flows of labor in and out of the petitioned-for store, which wholly supports a multilocation unit determination.

In addition to this evidence, Starbucks intends to present an expert witness who will provide a statistical analysis of the mathematical inferences that can be reached based on the data of partner interchange at the petitioned-for store and other stores in the same district, which will further demonstrate the high degree of partner interchange.

² Starbucks District # 156 includes two stores that are not located in Eugene. While the Employer believes that a complete district is the appropriate unit, the Employer also recognizes that the Regional Director may have the discretion, based upon the evidence, to limit the unit to certain store locations in the district.

³ In the interests of efficiency, Starbucks proposes incorporating the record from the prior R-hearings related to the Buffalo, New York petitions, and all other R-case hearings, into the current hearing.

ATTACHMENT A

19-RC-288954

A unit comprised of all partners (baristas, shift supervisors) working in stores within District # 156, rather than only those partners working in the individual petitioned-for store, is the only homogeneous, identifiable and distinct employee grouping, because virtually all of the bargainable terms and conditions of employment involving this store are determined on a district-wide rather than individual store basis. Starbucks exercises centralized and exacting control over the operations and labor relations at the district level and above in order to provide consistent service offerings across the country and within District # 156, Starbucks will present testimony of managers working in the petitioned-for store and entire District # 156 about the day-to-day operations of the petitioned-for store and elsewhere in District # 156, including their use of policies, procedures, and engineering tools which significantly limit autonomy over day-to-day operations. Moreover, Starbucks intends to present the testimony of those involved in the hiring process for District # 156, including the petitioned-for store, about Starbucks' hiring process, the District Manager's ownership of the staffing and hiring process, and the expectation for all applicants that they be available and willing to work in multiple stores throughout the district.

Starbucks' highly integrated operations, the extensive partner interchange, and the overall objective of the Act to provide stability in labor relations, support a multilocation unit consisting of all of District # 156 as the only appropriate unit.

2. The Proposed Individual Store Units Are Based Primarily On The Extent Of Organizing And Are Not Appropriate Units Under Section 9(C)(5) Of The Act

Section 9(a) of the Act permits employees to form an "appropriate" bargaining unit for collective bargaining purposes. 29 U.S.C. § 159(a). The Act grants the Board discretion to determine whether a petitioned-for unit is appropriate. Id. at § 159(b). Nonetheless, Congress limited the Board's power in 1947 through enactment of Section 9(c)(5). NLRB v. Metro. Life Ins. Co., 380 U.S. 438, 441–42 (1965). Section 9(c)(5) provides that, "In determining whether a unit is appropriate for the purposes specified in subsection (b) [of this section] the extent to which the employees have organized shall not be controlling." 29 U.S.C. § 159(c)(5).

Just as in *Quality Food Markets*, 126 NLRB 349, 350 (1960), where the Board found that an arbitrary grouping of stores was improperly controlled by the extent of organization, the petitioned-for store is part of a larger district; it is operated based on policies and procedures applicable to all stores in the district; the partners working in the petitioned-for store receive the same training, wages, benefits, uniforms, and employment policies; and, they interchange on a frequent basis between stores throughout District # 156. There is simply no basis on which to carve out one store from the whole of District # 156 based on the overwhelming community of interests between stores. As a result, the Union's petition for only the petitioned-for store does not constitute an appropriate unit within the meaning of the NLRA, and the processing of the petition as filed would give controlling weight based upon the extent of Union organizing.

With the instant petition, the Region is compelled to act to protect the Section 7 rights of all partners working throughout District # 156. Given the high level of partner interchange, the Region's processing of a single-location petition is arbitrarily denying partners of their ability to

ATTACHMENT A

19-RC-288954

cast their ballots knowing the true scope of the bargaining unit and the impact of their votes. Moreover, by sanctioning a single-location unit in the highly integrated District # 156, the Region is potentially isolating single stores where partners who work in those stores may be subjected to different terms and conditions of employment with each store organized into separate bargaining units operating under separate collective bargaining agreements, which may put at risk the Employer's operational structure/organization and the flexibility currently enjoyed by partners to work in any store across District # 156 that allows partners to obtain additional hours and have others cover shifts, both of which are fundamental benefits of employment with Starbucks.

The Union's attempted piecemeal representation of District # 156 is in no one's interest. *DPI Secuprint, Inc.*, 362 NLRB No. 172 (2015) (Member Johnson, dissenting) ("The trend toward smaller units - or units comprised of employees not significantly distinguishable from their coworkers except by the extent of organizing - cannot foster labor peace."). A proliferation of bargaining units in District # 156, which has been the Union's established approach both in its statements and actions, will waste significant agency resources in a repetitive process with the same Union goal. The Union's strategy "can only create instability" from its own jurisdictional issues, conflicting demands, and overlap in process and procedure.

3. Inclusion of the "Assistant Store Manager" Classification is Not Appropriate

The Union's petitioned-for unit includes the "Assistant Store Manager" classification. Individuals in the Assistant Store Manager position are supervisors under Section 2(11) of the Act. Assistant Store Managers exercise one or more indicia of supervisory status under the Act. Further, as to the petitioned-for store, there is no Assistant Store Manager.

3(b). State any classifications, locations, or other employee groupings that must be added to or excluded from the proposed unit to make it an appropriate unit.

Starbucks proposes the following unit description:

Employees Included

All full-time and regular part-time hourly Baristas and Shift Supervisors employed at the Employer's stores located in District # 156.

Employees Excluded

All supervisory employees including Store Managers and Assistant Store Managers, office clerical employees, professional employees, guards and supervisors as defined by the Act, and all other employees.

ATTACHMENT A

19-RC-288954

Question 7

7(a). A list containing the full names, work locations, shifts and job classification of all individuals in the proposed unit as of the payroll period immediately preceding the filing of the petition who remain employed as of the date of the filing of the petition. (Attachment B)

The list containing the full names, work locations, shifts and job classifications of all individuals in the proposed unit as of the payroll period immediately preceding the filing of the petition is attached as **ATTACHMENT B.**

7(b). If the employer contends that the proposed unit is inappropriate the employer must provide (1) a separate list containing the full names, work locations, shifts and job classifications of all individuals that it contends must be added to the proposed unit, if any to make it an appropriate unit, (Attachment C) and (2) a list containing the full names of any individuals it contends must be excluded from the proposed unit to make it an appropriate unit. (Attachment D).

The list of names, work locations, shifts and job classifications of all individuals the Employer contends should be included in the appropriate unit is attached as **ATTACHMENT C.**

The Employer contends that the Assistant Store Manager position is a supervisory position that does not belong in the bargaining unit. There are no Assistant Store Managers in the petitioned-for unit. Accordingly, ATTACHMENT D is blank.

Attachment B **Starbucks Corporation** NLRB Case 19-RC-288594 **Employee List for Position Statement**

	Full Employee Name (Last, Preferred) ¹	Work Location	Job Classification	Shift ²
1.	(b) (6), (b) (7)(C)		shift supervisor	variable
2.			barista	variable
3.			shift supervisor	variable
4.			barista	variable
5.			barista	variable
6.			barista	variable
7.			barista	variable
8.			shift supervisor	variable
9.			shift supervisor	variable
10.			barista	variable
11.			shift supervisor	variable
12.			barista	variable
13.			barista	variable
14.			barista	variable
15.			shift supervisor	variable
16.			barista	variable

¹ The Employer is providing the preferred names of eligible partners to ensure partners are referred to in accordance with each partner's gender identity. ² Schedules vary depending on Store hours.

	Full Employee Name (Last, Preferred) ¹	Work Location	Job	Classification	Shift ²	
17.	(b) (6), (b) (7)(C)		baris	sta	variable	
18.			shift	supervisor	variable	
19.			baris	sta	variable	
20.			baris	sta	variable	
21.			baris	sta	variable	
22.			baris	sta	variable	
23.			baris	sta	variable	
24.			baris	sta	variable	
25.			shift	supervisor	variable	
26.			baris	sta	variable	
27.			baris	sta	variable	

	Full Employee Name (Last, Preferred Name) ¹	Work Location	Job Classification	Shift ²
1.	(b) (6), (b) (7)(C)		shift supervisor	variable
2.			barista	variable
3.			barista	variable
4.			barista	variable
5.			barista	variable
6.			barista	variable
7.			barista	variable
8.			shift supervisor	variable
9.			shift supervisor	variable
10.			barista	variable
11.			shift supervisor	variable
12.			barista	variable
13.			barista	variable
14.			barista	variable
15.			barista	variable
16.			barista	variable
17.			shift supervisor	variable
18.			barista	variable
19.			barista	variable
20.			barista	variable
21.			shift supervisor	variable
22.			barista	variable
23.			barista	variable

¹ The Employer is providing the preferred names of eligible partners to ensure partners are referred to in accordance with each partner's gender identity. ² Schedules vary depending on Store hours.

	b) (6), (b) (7)(C)		
24.		barista	variable
25.		barista	variable
26.		shift supervisor	variable
27.		shift supervisor	variable
28.		barista	variable
29.		shift supervisor	variable
30.		barista	variable
31.		barista	variable
32.		shift supervisor	variable
33.		barista	variable
34.		shift supervisor	variable
35.		barista	variable
36.		barista	variable
37.		shift supervisor	variable
38.		barista	variable
39.		barista	variable
40.		barista	variable
41.		barista	variable
42.		barista	variable
43.		shift supervisor	variable
44.		barista	variable
45.		shift supervisor	variable
46.		barista	variable
47.		barista	variable
48.		barista	variable
49.		barista	variable
50.		barista	variable
51.		barista	variable
52.		shift supervisor	variable
53.		barista	variable
			•

	(b) (6), (b) (7)(C)	T	
54.		barista	variable
55.		shift supervisor	variable
56.		shift supervisor	variable
57.		barista	variable
58.		barista	variable
59.		barista	variable
60.		barista	variable
61.		barista	variable
62.		barista	variable
63.		barista	variable
64.		barista	variable
65.		shift supervisor	variable
66.		shift supervisor	variable
67.		barista	variable
68.		shift supervisor	variable
69.		barista	variable
70.		barista	variable
71.		shift supervisor	variable
72.		barista	variable
73.		barista	variable
74.		shift supervisor	variable
75.		shift supervisor	variable
76.		barista	variable
77.		barista	variable
78.		shift supervisor	variable
79.		shift supervisor	variable
80.		barista	variable
81.		barista	variable
82.		barista	variable
83.		barista	variable

84. 85. 86. 87. 87. 88. 89. 89. 8hift supervisor variable 89. 90. 91. 92. 92. 93. 94. 94. 95. 96. 97. 98. 99. 98. 99. 99. 99. 99. 99. 99. 99	0.4	(b) (6), (b) (7)(C)	 	
86. barista variable 87. shift supervisor variable 88. barista variable 89. shift supervisor variable 90. barista variable 91. shift supervisor variable 92. barista variable 93. barista variable 94. shift supervisor variable 95. barista variable 96. barista variable 97. shift supervisor variable 98. barista variable 99. barista variable 100. barista variable 101. barista variable 102. shift supervisor variable 103. barista variable 104. barista variable 105. barista variable 106. barista variable 107. barista vari	84.		barista	variable
87. 88. 89. 90. 90. 91. 91. 92. 93. 94. 95. 96. 97. 96. 97. 98. 99. 99. 98. 99. 98. 99. 99. 90. 99. 98. 99. 99				
88. 89. 90. 91. 91. 92. 93. 94. 95. 96. 97. 98. 99. 98. 99. 98. 99. 98. 99. 90. 90. 90. 90. 91. 92. 93. 94. 95. 96. 97. 98. 99. 98. 99. 99. 98. 99. 99. 90. 90				
89. 90. 90. 91. 91. 91. 92. barista variable 93. 94. 95. 96. 97. 98. 99. barista variable 100. barista variable 101. barista variable 102. shift supervisor variable 103. barista variable 104. barista variable 105. barista variable 106. barista variable 107. barista variable 108. 109. barista variable 109. barista variable 109. barista variable 110. barista variable 111. barista variable 111. barista variable 111. barista variable 111.			shift supervisor	
90. 91. 92. 92. 93. 94. 95. 96. 96. 97. 98. 98. 99. 99. 99. 99. 99. 99. 99. 99				
91. 92. 93. 94. 95. 96. 96. 97. 98. 99. 99. 98. 99. 99. 99. 99. 99. 99			shift supervisor	
92. 93. 94. 95. 95. 96. 97. 98. 98. 99. 99. 99. 99. 99. 99. 99. 99	90.			variable
93. 94. 95. 96. 97. 98. 99. 99. 99. 99. 99. 99. 99. 99. 99	91.		shift supervisor	variable
94. 95. 96. 97. 98. 99. 99. 99. 99. 99. 99. 99. 99. 99	92.		barista	variable
95. 96. 97. 98. 99. 99. 99. barista variable 99. barista variable 99. barista variable 100. barista variable 101. 102. 103. 104. 105. 106. 107. 108. 109. 109. 109. 109. 100. barista variable 100. barista variable 101. barista variable 102. barista variable 103. barista variable 104. barista variable 105. barista variable 106. barista variable 107. barista variable 108. 109. 110. barista variable 110. barista variable 111.	93.		barista	variable
96. 97. 98. 99. 100. 101. 102. 103. 104. 105. 106. 107. 108. 108. 109. 109. 109. 109. 109. 109. 109. 109	94.		shift supervisor	variable
97. 98. 99. barista variable barista variable 100. barista variable 101. barista variable 102. shift supervisor variable 103. barista variable barista variable 104. barista variable 105. barista variable 106. barista variable 107. barista variable 108. 109. 110. barista variable shift supervisor variable 110. barista variable shift supervisor variable 111. barista variable shift supervisor variable	95.		barista	variable
98. 99. barista variable barista variable 100. barista variable 101. barista variable 102. shift supervisor variable 103. barista variable 104. barista variable 105. barista variable 106. barista variable 107. barista variable 108. 109. shift supervisor variable barista variable 109. barista variable 110. barista variable 111. barista variable 112. shift supervisor variable 113. barista variable 114. barista variable 115. shift supervisor variable 116. shift supervisor variable	96.		barista	variable
99. 100. 101. 102. 103. 104. 105. 106. 107. 108. 109. 109. 109. 109. 109. 109. 109. 109	97.		shift supervisor	variable
barista variable barista variable shift supervisor variable barista variable shift supervisor variable barista variable shift supervisor variable barista variable shift supervisor variable	98.		barista	variable
barista variable shift supervisor variable barista variable shift supervisor variable barista variable shift supervisor variable barista variable shift supervisor variable	99.		barista	variable
shift supervisor variable barista variable shift supervisor variable 110. barista variable shift supervisor variable shift supervisor variable shift supervisor variable	100.		barista	variable
barista variable shift supervisor variable barista variable barista variable shift supervisor variable shift supervisor variable shift supervisor variable	101.		barista	variable
barista variable shift supervisor variable shift supervisor variable	102.		shift supervisor	variable
barista variable shift supervisor variable	103.		barista	variable
106. 107. 108. 109. 110. 110. 111. 111. 112.	104.		barista	variable
107. 108. 109. 110. 111. 111. 112. 115. 117. 117. 118. 119. 119. 119. 110. 111. 111. 111. 111	105.		barista	variable
barista variable shift supervisor variable barista variable barista variable barista variable barista variable shift supervisor variable shift supervisor variable	106.		barista	variable
109. 110. 111. 111. 112. 113. 114. 115. 115. 116. 117. 117. 118. 118. 119. 119. 119. 110. 110. 111. 111. 111	107.		barista	variable
110. 111. 112. 113. 114. 115. 115. 116. 117. 117. 118. 118. 119. 119. 119. 110. 110. 1110.	108.		barista	variable
barista variable barista variable barista variable shift supervisor variable	109.		shift supervisor	variable
shift supervisor variable	110.		barista	variable
	111.		barista	variable
	112.		shift supervisor	variable
	113.			variable

114 (b) (6), (b) (7)(C)	1	
114.	barista	variable
115.	barista	variable
116.	barista	variable
<u>117.</u>	barista	variable
<u>118.</u>	barista	variable
<u>119.</u>	barista	variable
120.	barista	variable
121.	shift supervisor	variable
122.	shift supervisor	variable
<u>123.</u>	barista	variable
<u>124.</u>	barista	variable
125.	barista	variable
<u>126.</u>	barista	variable
<u>127.</u>	barista	variable
<u>128.</u>	shift supervisor	variable
129.	barista	variable
130.	barista	variable
131.	shift supervisor	variable
132.	barista	variable
133.	shift supervisor	variable
134.	barista	variable
135.	barista	variable
136.	barista	variable
137.	barista	variable
138.	barista	variable
139.	barista	variable
140.	barista	variable
141.	barista	variable
142.	barista	variable
143.	barista	variable

barista variable	
146. 147. 148. 149. 150. 151. 152. 153. 154. 155. 155. 156. 157. 158. 159. 159. 159. 159. 150. 151. 158. 159. 159. 159. 150. 151. 158. 159. 159. 160. 161. 162. 163.	
barista variable	
148.baristavariable149.baristavariable150.baristavariable151.baristavariable152.baristavariable153.baristavariable154.shift supervisorvariable155.baristavariable156.baristavariable157.baristavariable158.baristavariable159.baristavariable160.baristavariable161.baristavariable162.baristavariable163.baristavariable	
barista variable	
barista variable	
barista variable	
barista variable barista variable shift supervisor variable barista variable	
barista variable shift supervisor variable shift supervisor variable barista variable	
shift supervisor variable barista variable	
barista variable	
barista variable	
barista variable	
barista variable	
barista variable	
 barista variable barista variable barista variable barista variable barista variable barista variable 	
 barista variable barista variable barista variable barista variable 	
barista variablebarista variable	
barista variable	
horiota yarishla	
104. Variable variable	
barista variable	
barista variable	
barista variable	
shift supervisor variable	
barista variable	
shift supervisor variable	
barista variable	
barista variable	
barista variable	

174. (b) (6), (b) (7)(C)	1	
	barista	variable
<u>175.</u>	barista	variable
<u>176.</u>	barista	variable
<u>177.</u>	barista	variable
178.	barista	variable
<u>179.</u>	barista	variable
180.	barista	variable
181.	shift supervisor	variable
182.	barista	variable
183.	barista	variable
184.	barista	variable
185.	barista	variable
186.	barista	variable
187.	barista	variable
188.	barista	variable
189.	shift supervisor	variable
190.	barista	variable
191.	barista	variable
192.	barista	variable
193.	barista	variable
194.	shift supervisor	variable
195.	barista	variable
196.	barista	variable
197.	barista	variable
198.	shift supervisor	variable
199.	barista	variable
200.	barista	variable
201.	shift supervisor	variable
202.	shift supervisor	variable
203.	shift supervisor	variable

204 (b) (6), (b) (7)(C)	barista	variable
205	barista	variable
206	barista	variable
207	barista	variable
208	barista	variable
209	barista	variable
210	shift supervisor	variable
211	shift supervisor	variable
212	shift supervisor	variable
213	barista	variable
214	shift supervisor	variable
215	barista	variable
216	barista	variable
217	barista	variable
218	barista	variable
219	barista	variable
220	barista	variable
221	barista	variable
222	barista	variable
223	barista	variable

Attachment D Starbucks Corporation NLRB Case 19-RC-288594

	Full Employee Name (Last, Preferred) ¹	Work Location	Job Classification	Shift ²
1.				

4870-1343-6421.1 / 055187-1189

¹ The Employer is providing the preferred names of eligible partners to ensure partners are referred to in accordance with each partner's gender identity. ² Schedules vary depending on Store hours.

Revised 3/21/2011	NATION	AL LABOR RELAT	ZIONS	ROARD				
QUESTIONNAIRE ON COMMERCE INFORMATION								
Please read carefully, answer all applicable items, and return to the NLRB Office. If additional space is required, please add a page and identify item number. CASE NAME CASE NUMBER								
Starbucks Corporation								
1. EXACT LEGAL TITLE OF ENTITY (As filed with State an	d/or stated in legal o	docum	ents forming entity)				
Starbucks Corporation								
2. TYPE OF ENTITY								
[X] CORPORATION [] LLC [] L	LP [] PARTNEI	RSHIP [] SOLE	PROP	RIETORSHIP [] OTHER ((Specify)			
3. IF A CORPORATION or LLC								
A. STATE OF INCORPORATION	B. NAME, ADDRES	SS, AND RELATION	NSHIP	(e.g. parent, subsidiary) OF ALL	RELATED	ENTITIES		
OR FORMATION Washington								
4. IF AN LLC OR ANY TYPE OF PART	NERSHIP, FULL NA	AME AND ADDRES	SS OF	ALL MEMBERS OR PARTNI	ERS			
N/A								
5. IF A SOLE PROPRIETORSHIP, FUL	I. NAME AND ADD	RESS OF PROPRIE	ETOR					
		LESS OF THOTHER						
N/A 6. BRIEFLY DESCRIBE THE NATURE	OF VOUR OPERAT	TIONS (Products has	ndlad a	r manufactured or nature of sen	vicas narform	ad)	_	
Coffeehouses	OF TOUR OI ERAI	110113 (1 roducts nar	iureu o	manujaciurea, or nature of serv	vices perjorm	eu).		7
Concenduses								
7. A. PRINCIPAL LOCATION:		B. BRANCH LOC	CATIO	NS:				
Seattle, WA		Multiple						
8. NUMBER OF PEOPLE PRESENTLY	EMPLOYED	140,000,000						
A. Total: Approximately	7	ss involved in this ma	atter: A	pproximately 28				
9. DURING THE MOST RECENT (Chec					YR (FY da	tes)
2. Beiding the most theelin joint	wappropriate boxy.	CHELINDIN IN	22]	iz monitio di prisenz	111 11 11 111	103	YES	NO
A. Did you provide services valued in	excess of \$50,000 di	rectly to customers	outsi	de your State? If no, indicate	actual valu	e.	X	**
\$		11	0.000					. 18
B. If you answered no to 9A, did you p								
valued in excess of \$50,000 from dir \$	ectly outside your S	tate? If no, indica	te the	value of any such services	you provi	ded.		
C. If you answered no to 9A and 9B, did	vou provide servic	es valued in excess	of \$5	0 000 to public utilities trans	it systems			
newspapers, health care institutions,						s? If		
less than \$50,000, indicate amount.	\$		Water And America			SHEED I JOSEPH II		
D. Did you sell goods valued in excess	of \$50,000 directly t	to customers locate	d outs	ide your State? If less than \$5	50,000, indi	cate		
amount. \$		24-2-2-				•		
E. If you answered no to 9D, did you se purchased other goods valued in exc								
\$	ess of \$30,000 from	directly outside yo	our Sta	ie: II less man \$50,000, mo	icate amoun	IL.		
F. Did you purchase and receive good	ls valued in excess o	f \$50,000 from dir	ectly o	outside your State? If less that	an \$50,000,	indicate	X	
amount. \$			700	1754				
G. Did you purchase and receive good			terpris	es who received the goods dir	rectly from 1	points		
outside your State? If less than \$5								
H. Gross Revenues from all sales or p [] \$100,000 [] \$250,000 [] \$50								
and the second of the second o	The same of the sa	19000 TOWN - 50		100,000, marcate amount.				
I. Did you begin operations within t	AND A CONTRACT CONTRACTOR IN AN ARCHITECTURE AND ARCHITECTURE.	HOUSE CONTRACTOR CONTRACTOR			-			
10 ARE YOU A MEMBER OF AN ASSO			ROUP	THAT ENGAGES IN COLLE	CTIVE BAR	RGAINING	3 ?	
[] YES [X] NO (If yes, name and		570 BB						2
11. REPRESENTATIVE BEST QUALIFI						TEL MIN	(DED	
NAME Jessica Borton	TITLE Regional Direct	The state of the s		L ADDRESS @starbucks.com		TEL. NUN 503-894-10		
			7/10/20	ETING THIS QUESTION		10		-
NAME AND TITLE (Type or Print)	SIGNATURE			E-MAIL ADDRESS			ATE	
Jeffrey E. Dilger	/s Jeffrey E. D	ilger		jdilger@littler.com		1/	20/2022	

PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing representation and/or unfair labor practice proceedings and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary. However, failure to supply the information may cause the NLRB to refuse to process any further a representation or unfair labor practice case, or may cause the NLRB to issue you a subpoena and seek enforcement of the subpoena in federal court.

UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 19

STARBUCKS CORPORATION

and

Case 19-RC-288594

WORKERS UNITED

ORDER REFERRING PETITION TO REVOKE SUBPOENA DUCES TECUM TO HEARING OFFICER

On January 28, 2022, Counsel for the Employer filed a Petition to Revoke Subpoena Duces

Tecum B-1-1ERID9T. After due consideration, I have determined not to make a ruling on the

Employer's Petition at this time and, instead, to issue the following directive:

IT IS HEREBY ORDERED that the Petition to Revoke Subpoena Duces Tecum be, and hereby is, referred for ruling to the designated Hearing Officer. The hearing is scheduled for January 28, 2022 at 10:00 a.m. PT.

Dated at Portland, Oregon this 28th day of January, 2022.

RONALD K. HOOKS Regional Director

D

Jessica Dietz, Officer in Charge

NLRB, Subregion 36

Green-Wyatt Federal Building 1220 SW 3rd Avenue, Suite 605

Portland, OR 97204-2170